# CITY OF OAKLAND

**Department of Housing and Community Development**

SECOND SUBSTANTIAL AMENDMENT

To The

2019/2020 ANNUAL ACTION PLAN



*July 1, 2019– June 30, 2020*

*For public review November 16, 2020 - November 31, 2020*

*Adds HUD CARES Act Allocations for Round-Two Emergency Solutions Grant & Round -Three Community Development*

Table of Contents

*Second Substantial Amendments to the City of Oakland 2019/20 Annual Action Plan, occur in the sections highlighted below,* ***pages 4, 42, 45, 48-52, 56-58, and 143-146****. All amendments are highlighted in yellow throughout this document.*

[Executive Summary 4](#_Toc56508985)

[AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b) 4](#_Toc56508986)

[PR-05 Lead & Responsible Agencies – 91.200(b) 18](#_Toc56508988)

[AP-10 Consultation – 91.100, 91.200(b), 91.215(l) 20](#_Toc56508989)

[AP-12 Participation – 91.105, 91.200(c) 39](#_Toc56508990)

[Expected Resources 45](#_Toc56508991)

[AP-15 Expected Resources – 91.220(c)(1,2) 45](#_Toc56508992)

[Annual Goals and Objectives AP-20 Annual Goals and Objectives………………………………………………..56](#_Toc56508993)

[Projects 67](#_Toc56508994)

[AP-35 Projects – 91.220(d) 67](#_Toc56508995)

[AP-38 Project Summary 75](#_Toc56508996)

[AP-50 Geographic Distribution – 91.220(f) 149](#_Toc56508997)

[Affordable Housing 151](#_Toc56508998)

[AP-55 Affordable Housing – 91.220(g) 151](#_Toc56508999)

[AP-60 Public Housing – 91.220(h) 153](#_Toc56509000)

[AP-65 Homeless and Other Special Needs Activities – 91.220(i) 157](#_Toc56509001)

[AP-70 HOPWA Goals– 91.220 (l)(3) 160](#_Toc56509002)

[AP-75 Barriers to affordable housing – 91.220(j) 162](#_Toc56509003)

[AP-85 Other Actions – 91.220(k) 164](#_Toc56509004)

[Program Specific Requirements 169](#_Toc56509005)

[Procedures for Coordination Among Providers 173](#_Toc56509006)

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

**1. Introduction**

**This Second Substantial Amendment to the City of Oakland Fiscal Year 2019/20 Annual Action Plan (AAP) reflects changes to sections AP-05 (Executive Summary-Introduction ), AP-15 (Expected Resources), AP-20 (Annual Goals & Objectives), and AP-38 (Projects).**  All modifications are *highlighted* in each of the sections listed above. All other portions of the 2019/20 Annual Action Plan remain unchanged.

This Second Substantial Amendment to the Oakland fiscal year (fy) 2019/20 Annual Action Plan (AAP) updates the fy 2019/20 AAP to included funding and program information for United States Department of Housing & Urban Development (HUD) allocations to the City of Oakland under the **Round-Two Coronavirus, Aid, Relief & Economic Security Act (CARES Act) Emergency Solutions Grant (ESG-CV2); the Round-Three CARES Act Community Development Block Grant (CDBG-CV3); and to update the City of Oakland program descriptions for the Round-One CARES Act Housing Opportunities for Persons With AIDS (HOPWA-CV) program.**  All other modifications made in the First Substantial Amendment to the fy 2019/20 AAP remain unchanged.

This second amendment to the 2019/20 Annual Action Plan (AAP) accepts and appropriates U. S. Department of Housing & Urban Development (HUD) Coronavirus, Aid, Relief, & Economic Security Act (CARES Act) funding to the City of Oakland under Round-Two of the CARES Act Emergency Solutions Grant (ESG-CV2) in the amount of $19,288,175 and $3,712,594 under Round-Three of the CARES Act Community Development Block Grant (CDBG-CV3).  This amendment further updates the program description for CARES Act Housing Opportunities for Persons With AIDS (HOPWA-CV1) to include rental assistance to homeless persons living with HIV/AIDS transitioning into permanent housing from Operation Home Key motel/hotel rooms.  All CARES Act funding will be used to prepare for, prevent and respond to Coronavirus impacts on the Oakland community, particularly in the areas of homelessness and housing solutions.

All modifications made in this second amendment supports the objectives reviewed and approved by Oakland City Council and HUD through the first substantial amendment to the 2019/20 AAP that accepted and appropriated  $4,532,841 in CDBG-CV1; $2,275,917 in ESG-CV1 funds and $447,972 in HOPWA-CV1 funds for homeless services, housing solutions (that produces housing, prevent loss of housing, and protects residents from being displaced), and HIV/AIDS specific services to prevent, prepare for and respond to Coronavirus (COVID-19) impacts on the affected communities.

COVID-19 allocations were first authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), Public Law 116-136, which was signed by President Trump on March 27, 2020, to respond to the growing effects of this historic public health crisis.  Round-Two and Round-Three Tranches  CARES Act funding were allocated to the City of Oakland under the CDBG-CV3 and ESG-CV2 programs between the months of  June and September of 2020.

Additional flexibilities for are authorized under the  The CARES Act funding and, in some cases, for the annual FY2019 and 2020 CDBG grants in these unprecedented times:  The public comment period is reduced to not less than 5 days, grantees may use virtual public hearings when necessary for public health reasons, the public services cap is suspended during the emergency, and States and local governments may reimburse costs of eligible activities incurred for pandemic response regardless of the date. More detailed information of the flexibilities offered by HUD, requested by the City and honored by HUD are provided in the attached CDBG-CV Flexibilities document, updated April 9, 2020.

**2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Oakland proposes to use 2019/20 CDBG, HOME, HOPWA and ESG Formula Grant funds to support activities to accomplish the following objectives and outcomes:

* Accessibility, availability and sustainability for creating suitable living environments
* Accessibility, availability and sustainability for providing decent affordable housing
* Accessibility and sustainability for economic opportunities
* Accessibility, availability and sustainability for public services to low – moderate income residents
* Rapid re-housing and other assistance to decrease episodes of homeless
* AIDS housing and services for people living with AIDS and their families

Activities to fulfill said objectives and outcomes are described in detail in this AAP for each program:  CDBG, HOME, HOPWA and ESG. The “Housing Planned Activities Table” is included in the Grantee Unique Appendices portion of the AAP to provide detailed planned affordable housing and special needs housing goals for Fiscal Year 2018/19 under the following objectives:

Objective #1:   Expansion of the Supply of Affordable Rental Housing

Objective #2:   Preservation of the Supply of Affordable Rental Housing

Objective #3:   Expansion of the Supply of Affordable Ownership Housing

Objective #4:   Expansion of Ownership Opportunities for First-Time Homebuyers

Objective #5:   Improvement of the Existing Housing Stock

Objective #6:   Provision of Rental Assistance for Extremely and Very Low Income Families

Objective #7:   Provision of Supportive Housing for Seniors and Persons with Special Needs

Objective #8:   Prevention of Foreclosures and Stabilization of Neighborhoods

Objective #9:   Removal of Impediments to Fair Housing

Objective #10: Prevention and Reduction of Homelessness and Elimination of Chronic

Homelessness

**3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Oakland’s 2019/20 Annual Action Plan (AAP) is the fifth -year annual update to the City’s 2015/16 -2019/20 Five Year Consolidated Plan (Con Plan).  The 2018-19 Consolidated Annual Performance & Evaluation Report (CAPER) to be submitted to HUD by September 30, 2019 will include updated data and information regarding the fourth year (2018/19) performance.  The evaluation of past performance narrative provided below is heavily based on the assessment of performance of Federally funded programs throughout Fiscal Year (FY) FY 2017/18.  During 2017/18, City of Oakland programs funded through CDBG, HOME, HOPWA, ESG, match and leveraging funds, achieved the following:

# First Time Homebuyers Program

With a shortage of program funds and exceptionally tight starter home inventories, the First-Time Homebuyers assisted twenty-two homebuyers with Mortgage Assistance Program (MAP) funds in 2017/18; three homebuyers with Cal Home funds for a total of 24 homebuyers assisted with an additional two buyers in scheduled to close before June 30, 2018.  In addition to direct assistance Workshop and classes were held throughout the year to assist first time homebuyers.

**Housing Resource Center/Anti-Displacement and Relocation Program**

The Housing Resource Center (HRC) and Code Enforcement Relocation Program worked extremely hard in 17/18 to prevent displacement for over 100 families. The HRC used non-profit resources to help combat the homeless crisis here in Oakland. Code Enforcement Relocation disbursed relocation payments and worked diligently to find affordable housing for the families who were on the verge of becoming homeless due the inhabitable living conditions of the housing they were forced to relocate from. The HRC utilized partnerships with many non-profits, enabling program to  pay deposits, back-rent and utilities for residents throughout Oakland that would otherwise be displaced.   Our advocates throughout Oakland have made this year goals and outcomes outstanding.  HRC provided anti-displacement and relocation to over 203 households. While several households received Relocation services, many services and units of financial assistance was funded through other sources.  With 2017/18 CDBG funds six households received Relocation services from the City.

In 2018/19, the Housing Resource Center (HRC) continued its commitment to prevent displacement of Oakland residents throughout the city.  By partnering with resources and organizations such as Season of Sharing, Catholic Charites, St. Vincent De Paul, BACS, various legal service providers, and other non-profits, the HRC will provide information and referral services as well as limited case management to preserve housing, for at-risk individuals and families. For the first half of the 2018/19 fiscal year, the HRC served 120 households in the areas of assistance with preserving Section 8 vouchers and assistance obtaining Seasons of Sharing grants for payment of back rent and utilities.

The HRC also continued to manage the City’s Code Compliance Relocation Program.  This program assists tenants displaced by code enforcement actions when existing property owners either cannot pay or refuse to pay the relocations benefits due to them pursuant to the Oakland Municipal Code. For the first half of the 2018/19 fiscal year the HRC provided relocation financial assistance to fifteen households, in the amount of approximately $160,000.  This program has been a saving grace to so many displaced tenants through the City of Oakland and includes advisory assistance in finding replacement housing.

The Goals and Objectives for 2019/20 is to continue building partnerships to prevent  dis-placement and homelessness throughout Oakland, to increase our resources so we can continue to better serve the Oakland residents, and ensure that those in need of our services are provided assistance in a timely manner.

**Housing Development**

In FY18/19, with an influx of funding due to the passage of Bond Measure KK, as well as implementation of an affordable housing impact fee, the City experienced an uptick in affordable housing units in construction. In addition to a 37 unit family development that closed its loan and started construction in late FY 17/18 that was not reflected in last year’s action plan due to the publication date, the City closed loans and started construction on a 211 units of new affordable housing (101 unit family affordable rental housing development (Paseo Estero), a 110 unit senior affordable rental housing development (Vista Estero)), and rehabilitation of another 181 units at the combined Empyrean Harrison properties.  Staff has also facilitated the purchase of numerous properties with the Measure KK-funded Site Acquisition program.

In addition, staff is targeted to close a loan and start construction on 51 units of affordable senior rental housing (3268 San Pablo) prior to the end of the fiscal year.

Finally, 28 units of family affordable rental housing (Redwood Hill) and 110 units of affordable housing funding by Economic Development (Coliseum Connections) have completed construction.

**Assistance to Homeowners, Tenants and Neighborhoods**

Continued supporting comprehensive foreclosure prevention services that provides outreach services, counseling or legal services to homeowners and related counseling or legal services tenants.

Continued operations of the Investor Owned Properties (IOP) registration & maintenance program. For FY 17-18:  77 properties were inspected for the program, for which 73 were issued notices of violations. Fifteen of those cases were abated and are now closed. An additional 44 new IOP cases were determined exempt due to permit activity and those were or are being monitored until the permits are final.  Nine of those projects were completed and the rest are still in progress

**Housing Rehabilitation and Neighborhood Improvement**

Preservation of Existing Affordable Rental Housing and Improvement of Existing Housing Stock objectives were addressed through the City’s Residential Lending and Rehabilitation Program, completing 89 rehabilitation projects under the following programs:

* The Home Maintenance and Improvement Program (HMIP) completed rehabilitation of 3 units of owner-occupied housing units. HMIP benefited the homeowners with remediation of dangerous health and safety issues, major energy efficiency improvements, lead paint hazards, as well as housing code violations.  The homeowners also benefited from home management counseling, lead hazard risk assessments and consultation, protection from predatory contractors and/or lenders and construction project monitoring provided by staff.
* The Weatherization and Energy Retrofit Program (WERP) completed 1 home using WERP loan repayments.  WERP benefits homeowners by providing financial and technical assistance to improve the energy efficiency of their homes.  Eligible improvements include window replacement, insulation, furnace replacement, appliance replacement and solar panel installation.
* The Lead Safe Hazard Paint Program (LSHP) has 1 unit under construction.  The LSHP Program benefits clients with exterior improvement of their home, by eliminating health hazards through lead abatement and violations of City codes in their homes.
* The Access Improvement Program (AIP) completed work on 3 units.
* Minor Home Repair Program (MHRP) repaired 77 housing units with 5   under construction.. There are currently 9projects pending
* The Emergency Home Repair Program (EHRP) completed repairs on 4 units with 1 under construction.  The EHRP benefits homeowners by providing financial assistance for single system repairs.  Primary repairs performed are roofs, plumbing and sewer system repairs.

A database is established to ensure that homeowners in need of assistance are notified when funds became available. Presently, there are 448 households requesting rehabilitation assistance, 5 projects under construction  and 51 households are in various stages of review, underwriting or loan closing.

**Homeless Services**

The Department of Human Services – Community Housing Services Division has been successful in addressing most the goals and objectives addressed in the Annual Action Plan. Objectives for the Emergency Solutions Grant (ESG), Community Development Block Grant (CDBG) and Housing Opportunities for Persons With AIDS (HOPWA) funded homeless housing services and special needs programs are to utilize the various funding streams to end the homelessness status of all households, support households in maintaining their housing, and to increase and maintain the supply of affordable supportive housing for special needs populations.

The City of Oakland’s Permanent Access To Housing (PATH) Strategy is supported by HUD’s HEARTH (Homeless Emergency And Rapid Transition To Housing) ESG funding to provide rapid rehousing, emergency shelter, and street outreach (essential services) to assist homeless clients into permanent or permanent supportive housing.   Additional funds accessed to support the City’s PATH strategy include, but are not limited to Community Development Block Grant, Alameda County, Oakland Housing Authority, HUD Continuum of Care (CoC) funds, State of California HEAP (Homeless Emergency Assistance Program) and general purpose funds.

Outreach service goals include reaching those on the streets, in homeless encampments, in shelters, and at City sponsored Homeless Connect events to disseminate needed information and encourage access to available services and housing in Oakland. Goals set under HIV/AIDS Housing and services are being met in the Oakland EMA (Eligible

Metropolitan Area) which includes Alameda County and Contra Costa County. Within the Oakland Eligible Metropolitan Statistical Area (EMSA), HOPWA funds are used to: develop housing for persons with HIV/AIDS and their families; fund property acquisition and rehabilitation to increase HIV/AIDS housing inventory; maintain current inventory of HIV/AIDS housing within the Oakland EMSA; and to provide HIV/AIDS services including, but not limited to information and referral services, tenant based rental assistance, short term rental and utilities assistance, and other support services to assist HIV/AIDS clients and their families to stabilize their lives while housed.

In the 2019/2020 performance year we anticipate serving over 530 homeless individuals with shelter at Crossroads Emergency Shelter operated by East Oakland Community Project (EOCP); WE also plan to provide an additional 100 year round beds at St. Vincent de Paul’s shelter and an additional 40 beds during the winter months.  We also plan to provide food to3,500 low income residents through 11 brown back food give away; and plan for over 380 households to receive supportive/transitional housing.

**Special Needs**

Through the Housing Opportunities for Persons with AIDS program (HOPWA) 254 HOPWA eligible households will receive housing subsidy assistance; support services; and housing information services. Over 130 stewardship units will remain in operation, and housing development projects will add additional HOPWA housing units.

**Economic Development**

The City of Oakland Economic Development Department administered Economic Development activities to support employers and entrepreneurs through a variety of programs and initiatives, including:

Direct support to businesses and entrepreneurs in CDBG areas--serving as guides to individual businesses to help them navigate the regulatory process and tap into all applicable and helpful resources, including commercial loan programs and intensive assistance to businesses impacted by the Bus Rapid Transit rollout

Reducing racial and gender disparities to help all Oaklanders achieve economic security

Connecting employers to workers and training dollars, and workers to jobs and job-seeking resources

Making Oakland an easy, efficient, prosperous and resilient place to do business

The City’s Economic Development Department provided technical assistance (including but not limited to Site Search, Permitting, Development Entitlement, Safety Issues, Other City Services, Introductions to City Staff & Leadership, Marketing, Financing Information & Referral, and Grant Assistance) for over 75 businesses Categories for the 75 businesses assisted are as follows:

19 (1new 18 existing) Tech Companies and Non-Profits received Technical Assistance including marketing, site search, financing information and miscellaneous services.   Sixty-five jobs were created.

22 (3 existing businesses, 19 new) Retail companies received Tech Assistance, creating 165 jobs.

34 (29 existing businesses & 5 new) Industrial & Green companies received Technical assistance, creating and/or retaining 937 jobs.

**Other Economic Development**

The City and AC Transit Bus Rapid Transit (BRT) Corridor Project: Staff continued to work with AC Transit, who has committed to investing to build a Bus Rapid Transit (BRT) system connecting Downtown Oakland to San Leandro. This significant public transit upgrade will also bring new lighting, art, parking, and pedestrian and bicycle safety improvements to the entire length of International Boulevard. Economic Development staff are working with AC Transit and have $2 million in business development support (funds by AC Transit) to help local businesses prepare for and thrive in a new economic environment when the BRT is complete.  Under the BRT Technical Assistance program 1,100 units of technical assistance were provided to approximately 775 businesses along the International Boulevard Corridor.    In addition, Oakland’s Bus Rapid Transit (BRT)-Business Sustainability Program(BSP) issued the first two Business Assistance Fund (BAF) grants in May 2018.  V&A Appliance was approved for a $100,000.00 grant to buy a new property based on the BAF’s relocation guidelines.  The TA provider helped the business obtain a $260,000.00 pre-qualified bank loan and $150,000.00 from the business owners savings.  The business owner placed an offer for an Oakland business property on the BRT Route valued at $500,000.00 and closed escrow in May 2018.  Romero Glass Studios received a $90,000.00 grant to purchase two delivery trucks and related computer upgrades.  The business changed its business plan to include deliveries and installations, and create a new position.

Commercial Lending - The City’s Commercial Lending program, operated by Main Street Launch (MSL) funded 37 loans for 17 start-up businesses and 20 existing businesses.  Loan amounts ranged from $5,000 to $250,000.  CDBG funds supported the operations of this program, while loan sources of $2,787,573 were secured by MSL to support the needs of local businesses either serving low and moderate income residents of Oakland, employing low and moderate income residents or owned by low and moderate income Oakland residents.  Through the 37 loan applications funded under the Commercial Lending Program, 166 jobs created or retained in Oakland.  In addition, MSL provided 1,925 hours of technical assistance to new applicants and clients

**Public Services and Infrastructure (Capital Improvements)**

In keeping with the goals established by the Oakland City Council and the Five-Year Consolidated Plan Strategy, the City of Oakland allocated $1.5 million in FY17-18 CDBG funding and carry-forward funds for CDBG-eligible activities based on recommendations submitted by City's seven Community Development (CD) District Boards under the 2017/19 CDBG Request for Proposal (RFP) process for this set-aside amount.

Public Services activities were carried out through 24 CDBG funded sub recipient grant agreements with 20 private, nonprofit agencies that serve low- and moderate-income persons in the seven Community Development Districts of Oakland.   The activity categories funded and carried out during this report period included:  crime prevention/awareness, micro enterprise and business assistance, public services (general) senior and youth services, homeless services and tenant/landlord counseling.    In addition four Oakland departments received CDBG funding for various public service activities.  Two public service non-profit agencies returned CDBG funds that were reallocated under the FY 2018/19 Annual Action Plan.

Infrastructure & Neighborhood Improvements with CDBG funding allocated for two non-profit sub recipients providing infrastructure improvements for a youth shelter, teen centers, and non-profit child care centers benefitting low- and moderate income Oakland residents. Other infrastructure improvements awarded to various City Departments (Oakland Parks and Recreation, Public Works, Department of Transportation provided for improvements to public facilities, recreation centers owned by the City and safety improvements to crosswalk areas., all serving citizens living in predominantly low and moderate income areas.  Projects include Peralta Hacienda (a restoration of an historic adobe oven & pavilion portion of this park), Lincoln Square (Play structure installation), Street walk repair for safety and other projects mentioned later in this report.  Most of these projects were completed or moving towards completion during FY 2018/19 and will be reflected in the 2018/19 Consolidated Annual Performance & Evaluation Report.

Objectives for the Emergency Solutions Grant (ESG), Community Development Block Grant (CDBG) and Housing Opportunities for Persons With AIDS (HOPWA) funded homeless housing services and special needs programs are to utilize the various funding streams to increase and maintain the supply of affordable supportive housing for homeless households, extremely low – income, low-income2 and special needs populations.

The City of Oakland’s Permanent Access To Housing (PATH) Strategy is supported by HUD’s HEARTH (Homeless Emergency And Rapid Transition To Housing) ESG to provide rapid rehousing, housing relocation & stabilization services, rental assistance, emergency shelter, and street outreach (essential services) to assist homeless clients into permanent or permanent supportive housing.   Additional funds accessed to support the City’s PATH strategy include, but are not limited to Community Development Block Grant, Alameda County, Oakland Housing Authority, HUD Continuum of Care (CoC) funds and general purpose funds.

The Department of Human Services – Community Housing Services Division has been successful in addressing most the goals and objectives addressed in the Annual Action Plan. The City continues to work to improve the delivery of the restructured Citizen Participation and Evaluation process.

Outreach service goals have been exceeded, reaching those in homeless encampments, shelters, food distribution sites, City sponsored Homeless Connect events and the like to disseminate needed information and encourage access to available services and housing in Oakland.

Goals set under HIV/AIDS Housing and services are being met in the Oakland EMA (Eligible Metropolitan Area) which includes Alameda County and Contra Costa County providing housing, information & referral, and support services to persons living with AIDS and their households.

Within the Oakland Eligible Metropolitan Statistical Area (EMSA), HOPWA funds are used to: develop housing for persons with HIV/AIDS and their families; fund property acquisition and rehabilitation to increase HIV/AIDS housing inventory; maintain current inventory of HIV/AIDS housing within the Oakland EMSA; and to provide HIV/AIDS services including, but not limited to information and referral services, tenant based rental assistance, short term rental and utilities assistance, and other support services to assist HIV/AIDS clients and their families to stabilize their lives while housed.

**4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The 2019/20 AAP is prepared by City of Oakland Department of Housing & Community Development (DHCD) staff, the City’s lead agency for the administration of the HUD formula grants:  Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for Persons With AIDS (HOPWA) programs.

In preparation for the 2019/20 AAP, the DHCD consulted with City Departments, public agencies, private and nonprofit housing, and public service providers, private and public funding agencies, Community Development (CD) District Board members, and community members throughout Oakland.

Community meetings were held throughout FY 2017/18 and 2018/19 under the Housing Element Update process, Alameda County EveryOne Home Continuum of Care process, CDBG Community meetings, CD District Board Meetings, and other community meetings related to HUD Community Planning & Development (CPD) Formula Grant funding expected to be available to the City of Oakland for FY 2019/20.

CDBG staff is in regular consultation with approximately 10 other City offices and programs regarding the content of the 2019/20 AAP.

The draft AAP report was published and released for public review and feedback on March 29, 2019.  A notice of publication and summary of the AAP report was printed in the Oakland POST, El Mundo (a Spanish circulation local newspaper), the Sing Tao Daily (a Cantonese circulation local newspaper) and the East Bay Times.

Hard copies of the Annual Action Plan were also made available for public review at the City of Oakland’s  DHCD (250 Frank H. Ogawa Plaza, Suite 5313, Oakland), the Office of the City Clerk (1 Frank H. Ogawa Plaza, Oakland, 94612), and the Oakland Main Library (125-14th Street, Oakland).

**Housing Resource Center/Anti-Displacement and Relocation Program**

The Housing Resource Center (HRC) and Code Enforcement Relocation Program worked extremely hard in 17/18 to prevent displacement for over 100 families. The HRC used non-profit resources to help combat the homeless crisis here in Oakland. Code Enforcement Relocation disbursed relocation payments and worked diligently to find affordable housing for the families who were on the verge of becoming homeless due the inhabitable living conditions of the housing they were forced to relocate from. The HRC utilized partnerships with many non-profits, enabling program to  pay deposits, back-rent and utilities for residents throughout Oakland that would otherwise be displaced.   Our advocates throughout Oakland have made this year goals and outcomes outstanding.  HRC provided anti-displacement and relocation to over 203 households. While several households received Relocation services, many services and units of financial assistance was funded through other sources.  With 2017/18 CDBG funds six households received Relocation services from the City.

In 2018/19, the Housing Resource Center (HRC) continued its commitment to prevent displacement of Oakland residents throughout the city.  By partnering with resources and organizations such as Season of Sharing, Catholic Charites, St. Vincent De Paul, BACS, various legal service providers, and other non-profits, the HRC will provide information and referral services as well as limited case management to preserve housing, for at-risk individuals and families. For the first half of the 2018/19 fiscal year, the HRC served 120 households in the areas of assistance with preserving Section 8 vouchers and assistance obtaining Seasons of Sharing grants for payment of back rent and utilities.

The HRC also continued to manage the City’s Code Compliance Relocation Program.  This program assists tenants displaced by code enforcement actions when existing property owners either cannot pay or refuse to pay the relocations benefits due to them pursuant to the Oakland Municipal Code. For the first half of the 2018/19 fiscal year the HRC provided relocation financial assistance to fifteen households, in the amount of approximately $160,000.  This program has been a saving grace to so many displaced tenants through the City of Oakland and includes advisory assistance in finding replacement housing.

The Goals and Objectives for 2019/20 is to continue building partnerships to prevent  dis-placement and homelessness throughout Oakland, to increase our resources so we can continue to better serve the Oakland residents, and ensure that those in need of our services are provided assistance in a timely manner.

**Part 2**

<p align="left"><font size="3"><font face="Times New Roman">The 2018/19 AAP was also posted online at:  <a href="https://www.oaklandca.gov/topics/community-development-block-grant-program"><font color="#0563c1" size="3" face="Times New Roman">https://www.oaklandca.gov/topics/community-development-block-grant-program</font></a></font></font></p><p align="left"><font size="3" face="Times New Roman"> <font size="3"><font face="Times New Roman">As mandated by mandated by Part 24 of the Code of Federal Regulations (CFR) 91.105 and 24 CFR 91.115, this City must carry out a citizen participation plan that provides community residents with reasonable notice and an opportunity to comment on the AAP or any substantial amendments to the AAP and any revisions to the Assessment of Fair Housing (AFH) prior to submitting the final AAP to HUD.   </font></font></font></p><p align="left"><font size="3" face="Times New Roman"> <font size="3" face="Times New Roman">Per 24 CFR 91.105 and 24 CFR 91.115, said public comment period for the AAP must be not less than 30 calendar days.  Public comments must be included in the AAP prior to the AAP being finalized and submitted to HUD for review. </font></font></p><p align="left"><font size="3" face="Times New Roman"> </font></p>

**Part 3**

The public comment period for the City’s 2019/20 AAP initially ran from March 29, 2019 through April 29, 2019 and later extended to May 17, 2019 following HUD Official CDP funding announcements made in mid-April 2019.  Per the published notice, comments were to be submitted via email at cdbg@oaklandnet.com.  Those unable to provide feedback via email were encouraged to provide their comments in person to DHCD staff, and/or at the posted public hearing for the FY 2019/20 AAP.

 The public hearing was  held on June 4, 2019 to consider the City’s priorities and plans, specific to the use of anticipated CDBG, HOME, ESG and HOPWA funds to be awarded to the City for FY 2019/20.   Public Comments were recorded and summarized in the following section.

 This public hearing is one of two required public hearings to satisfy HUD requirements for citizen participation; one for the Annual Action Plan (typically submitted to HUD by May 15th, but may be extended year per HUD CPD Notice 19-01 as late as June 25, 2019); and a second for the Consolidated Annual Performance and Evaluation Report (CAPER), typically submitted to HUD by September 30th each year.

 Prior to the release of the Official HUD CPD funding allocation announcement, the City released a draft Annual Action Plan based on estimated allocations to be awarded to the City under HUD’s  2019/20 CDBG, HOME, ESG, and HOPWA grants.  The Draft AAP included contingency language addressing how the draft AAP would be modified upon receipt of HUD’s funding notification for 2019/20.  See the following contingency language used:

“As authorized by CPD Notice 19-01, all proposed activities’ budgets made part of the City of Oakland’s Draft 2019/20 AAP, posted for public review and comments will be proportionally increased or decreased to the extent possible, from the estimated funding levels to match actual allocation amounts once Congress passes the HUD 2019 appropriations and HUD is able to make its official 2019 allocations under the CDBG, HOME, ESG, and HOPWA programs. The funding announcement is anticipated to be anytime before the end of April, 2019 but can be as late as June of 2019.  Once HUD makes its funding announcement, the City must submit its AAP to HUD for approval within 60 days after the HUD announcement.  With the 60 day deadline, the City is required to meet the 30 public comment period requirement (Per 24 CFR 91.105 and 24 CFR 91.115) and must hold a public hearing regarding the AAP   To satisfy these requirements the AAP is presented with estimate funding and service levels until official funding information is made available by HUD.”

**5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were no comments presented to City of Oakland staff during the extended public comment period from March 29, 2019 through May 17, 2019.

At the June 4, 2019 Public Hearing concerning the City’s 2019/20 AAP, the following comments were made by the general public and City Council Members in attendance:

Speaker 1 requested clarification on terms “re-appropriation” and “re-instatement of funds” used in the Staff Report concerning CDBG and HOPWA funds. What does it mean in terms of programs and services?”  Were funds taken from one program and put into another?”

Speaker 1  also wanted to verify whether the funds to be re-allocated would be taken from one program and applied to a different program or had the money already “ran out”.

The City’s CDBG Manager  provided clarification to Speaker 1’s inquiry stating, that the re-instatement and re-appropriation of  funds in some instances are for the  “continued use” of funds for the same purpose as previously funded.  Other instances involve re-allocating program budget balances for projects or programs that were completed or canceled to new projects. City staff recommendation to re-appropriate and reauthorize is to get these much needed funds into the communities where needed.

Speaker 2 expressed her concern with Staff’s  usage of the term “citizens’ participation” versus “residents’ participation” and whether or not the Council meeting constituted a  “true public hearing”.  Speaker 2 desired clarification from Council Members whether they had reviewing funding for their districts?   “This is supposed to provide for affordable housing, jobs, blight and substance elimination….A lot in here and no grounding in on what we are going to be doing specifically around those issues.”  Speaker 2 further commented that she heard that “the City is behind in this public hearing because HUD is pushing back on the City”.  Lastly she asked if her comments would be sent to HUD with the AAP?

The City’s CDBG Manager replied to Speaker 2 that her comments would be included in the Public Comments section of the 2019/20 Annual Action Plan submitted to HUD.

Speaker 3,  Executive Director of East Oakland Community Project (EOCP)  expressed her appreciation for the CDBG allocation made to her homeless service agency.  She further thanked City of Oakland for keeping their promise even after funds being taken away with the dissolution of Redevelopment funds.

Approximately in 2006, EOCP raised about $7 million for a shelter and city supported helped facilitate a mortgage. A few years later the project was “red-lined” in lieu of governmental redevelopment cuts. However, the promise was kept by the city (CDBG) and the loan was paid off.

Council Member of District 3 requested a summary regarding the history and state of CDBG fund cuts over the years.

The City’s CDBG Manager provided information  on the history of CDBG and how CDBG allocations to the City have has steadily endured a reduction over the years while attempting to maintain the same level work and address the increase of needs in the low- and moderate income areas of Oakland.  In the early years of CDBG the City received annual allocations as much as  $22 million. The City  is currently receiving around $7 million in CDBG annual allocations and has a need for additional resources.

Council Member for Council District 3 stressed the importance of meeting humanitarian needs and the cut of resources with the dissolution of funds that were highly depended upon in years prior and how that in combination with CDBG cuts decreases the number of available units.  Further she expressed her appreciation to staff working for with District 3 to train and equip the community board members to become successful partners.  We’ve come a long way since 2013.  Appreciate the dedication and being creative- outside the box, maximizing these resources to their fullest utility.

**6. Summary of comments or views not accepted and the reasons for not accepting them**

All comments and views provided were accepted and noted in the Public Comment section of this Annual Action Plan.

**7. Summary**

Oakland City Council Resolution No. 88202 & 88135 authorizes A) the City administrator to Prepare and Submit Prepare And Submit To the U.S. Department Of Housing and Urban Development The Fiscal Year 2019-2020 Consolidated Annual Action Plan; Accept And Appropriate An Anticipated Award Of U.S. Department of Housing & Urban Development Grant Funds In The Amount Of $13,964,586 For Community Development Block Grant, Home Investments Partnership, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS Fiscal Year 2019-2020 Programs; Appropriating $850,000 In Revolving Loan Fund Program Income And Any Amounts In Excess Thereof For Housing Rehabilitation Activities; Authorizing The City Administrator To Negotiate And Execute Grant Agreements For The Fiscal Year 2019-2020 Community Development Block Grant, HOME Investments Partnership, Emergency Solutions Grant, And Housing Opportunities For Persons With AIDS Programs; And Authorizing The Use Of General Purpose Fund To Pay Central Service Overhead Charges For The Emergency Solutions Grant and Housing Opportunities for Persons With AIDS Programs; And the Re-appropriation And Use of $394,739 In Surplus Community Development Block Grant Funds For Fiscal Year 2019-2020 And Fiscal Year 2020-2021 Community Development Block Grant Programs And Activities; 2) Authorizing The Use Of Approximately $1,632,035 In Surplus Community Development Block Grant Funds And Approximately $579,100 In Surplus Revolving Loan Program Income For Fiscal Year 2019-2020 And 2020-2021 Residential Lending/Rehabilitation Programs; 3) Authorizing The Use Of Available 2014 Housing Opportunities For Persons With AIDS Grant Funds To Increase Existing Grant Agreement With Contra Costa County by $57,193 As Approved By The U.S. Department Of Housing And Urban Development; 4) Reinstating Previously Approved Community Development Block Grant Funds For The Bus Rapid Transit/Business Mitigations Assistance Program; And 5) Authorizing The Allocation Of Up To $236,712 In Economic Development Initiative Funds To The City’s Commercial Lending Program For FY 2019-2020 To Supplement Community Development Block Grant Funds Awarded To Main Street Launch.

## PR-05 Lead & Responsible Agencies – 91.200(b)

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| **Agency Role** | **Name** | **Department/Agency** |
| --- | --- | --- |
|  |  |  |

|  |  |  |
| --- | --- | --- |
| CDBG Administrator | OAKLAND | Housing and Community Development Department, CDBG |
| HOPWA Administrator | OAKLAND | Department of Human Services, Community Housing Se |
| HOME Administrator | OAKLAND | Housing and Community Development Department |
| ESG Administrator | OAKLAND | Department of Human Services, Community Housing Se |

Table 1 – Responsible Agencies

**Narrative (optional)**

The City of Oakland’s CDBG Division of the Department of Housing & Community Development

(DHCD) is the lead entity for the preparation of the City of Oakland’s Consolidated Annual Action Plan.  CDBG currently consist of one management position, two program coordinators, dedicated accounting staff person, and a program analyst II.

The CDBG Division is responsible for the management and implementation of the City of Oakland CDBG program, administering and monitoring approximately 40-55[GGD1]  projects and activities administered by the City of Oakland and CDBG third-party sub recipients in fiscal year 2019/20.

The CDBG Division utilizes CDBG funds to rebuild and revitalize areas and sustain neighborhoods with full access to life enhancing services. The program provides funding for housing, economic development, homeless services, relocation assistance, youth and senior services, and a variety of neighborhood improvement and other public service projects for low- and moderate-income residents in the City of Oakland’s seven Community Development areas.  In addition, CDBG staff provides technical assistance to the seven Community Development District Boards,

The Housing Development section of DHCD consisting of a staff of eight, administers HOME funds as part of the overall implementation of the City’s affordable housing development programs. Staff works with for-profit and non-profit developers to revitalize neighborhoods and increase housing opportunities through new construction, substantial rehabilitation and preservation of rental and ownership housing for very low-, low- and moderate income households. Staff implements the City’s annual Notice of Funding Availability (NOFA) process to make competitive funding awards for affordable housing projects and monitors the City’s and Agency’s portfolio of more than 75 projects to ensure proper management and maintenance and compliance with rent and income limits.

Community Housing Services (CHS) administers the ESG and HOPWA funds as part of the City’s Permanent Access to Housing (PATH) Strategy, a local plan to end homelessness in Oakland.   CHS recognizes the tremendous need for services specific to the homeless population and partner with non-profits to assist people who are homeless and near-homeless with housing and additional essential services.  CHS also works with Alameda and Contra Costa Counties to increase housing and services to people living with AIDS (PLWA) under the HOPWA program.

CDBG Division works closely with DHS, Housing Development and CHS to fulfill Program works closely with HCD’s Housing Development Section that manages the HOME program and Oakland’s Department of Human Services that manages the ESG and HOPWA programs along with Alameda and Contra Costa Counties. CDBG Program staff is responsible for the preparation of the Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance Evaluation Reports (CAPER).

**Consolidated Plan Public Contact Information**

City of Oakland

Department of Housing & Urban Development

250 Frank H. Ogawa Plaza, Suite 5313 Oakland, CA  94612

Attention:

Shola Olatoye, Director-Housing & Community Development

Gregory Donnell Garrett, Manager

Community Development Block Grant Division

## AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

**1. Introduction**

The development of this Consolidated Annual Action Plan for 2019/20 is the result of a citizen participation process consisting of:

* A Public Hearing conducted at City Hall on June 4, 2019 regarding the City of Oakland’s 2019/20 Annual Action Plan;
* Citywide community meetings regarding CDBG, HOPWA, HOME and ESG funds;
* Countywide Planning, conducted by Everyone Home for the Alameda County Continuum of Care addressing housing and services for the homeless;
* Community Needs surveys conducted in 2015;
* Data collected for the City's 2018 Housing Element, released May 2, 2018 community input; and
* CD District Board meetings and general CDBG community meetings Other sources and opportunities for community input occurred in the development of the:
* 2015-2023 Housing Equity Road Map Report;
* 2015/16 -2019/20 Analysis of Impediments to Fair Housing Choice; and
* Making Transitions Work 2019 Plan (FY 2018/19) developed by the Oakland Housing Authority

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City of Oakland actively coordinates between public and assisted housing providers, private and governmental health and mental health and service agencies to provide housing and services to those most in need in Oakland.

A summary table of City of Oakland efforts to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies are provided in the hard copy of the 2019/20 Annual Action Plan reflecting policy objectives, participants, activities and target populations.

Oakland Housing Authority (OHA)-Under direction from the OHA Board of Commissioners Special Needs ad-hoc committee and by establishing partnerships with the City of Oakland, Alameda County, and non-profit providers, OHA has developed several local programs as well as traditional programs that create services enriched housing opportunities for Oakland residents.  The purpose of activities is to improve the life outcomes of the low-income households that OHA serves.  There is significant research that shows stable housing impacts improved outcomes in education, health, child welfare, and employment, and that supporting systems alignment is a key strategy in improving lives and reducing the costs of other social systems. Thus, OHA’s efforts to create efficiencies through systems alignment will ultimately improve the delivery of assistance programs and services targeted to low-income households by allocating scarce resources more effectively, leveraging other public and private resources, and institutionalizing best practices.  The City of Oakland actively coordinates between public and assisted housing providers, private and governmental health and mental health and service agencies to provide housing and services to those most in need in Oakland.

A summary table of City of Oakland efforts to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies are provided in the hard copy of the 2019/20 Annual Action Plan reflecting policy objectives, participants, activities and target populations.

City of Oakland, Residential Lending Services-Residential Lending housing rehabilitation activities are targeted to improve the viability of City’s existing housing stock and increase homebuying opportunities and access to affordable housing for the City’s most vulnerable and underserved communities. To expand the City’s capacity Residential Lending partners with Alameda County Healthy Homes and housing developers. The housing rehabilitation offer programs low cost, alternative loan financing for housing rehabilitation to low-low and moderate income persons, where institutional credit or other financial resources are not available to meet such need.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

EveryOne Home coordinates local efforts to address homelessness, seeks to expand the existing service capacity, builds new partnerships that generate greater resources for the continuum of housing, services, and employment, and establishes inter-jurisdictional cooperation.

The EveryOne Home plan envisions a housing and services system that partners with consumers, families and advocates; provides appropriate services in a timely fashion to all who need them; and ensures that individuals and families are safely, supportively and permanently housed. The Everyone Home Plan was updated and rolled out in FY 19/20The new plan is structured around four major goals that outline multi-faceted solutions for a multidimensional problem

**Expand Capacity**-Our system needs to significantly expand capacity in several areas. To prevent homelessness, we must expand to be able to assist 2,500 individuals and families per year with temporary financial assistance and legal support. To house more people, we must add 2,800 units of permanent supportive housing and another 4,000 subsidized permanent housing units dedicated to extremely low-income people experiencing homelessness. We must also expand street outreach and other services to the unsheltered, which includes stabilizing existing shelters and increasing the number of shelter beds. This is important in the first years of the plan, until more permanent housing is available.

**Increase Investment**-Expanding capacity requires shifting or identifying new sources of financial investment from all levels of government. The plan estimates an additional $228 million per year is needed to achieve and sustain the results envisioned. A dedicated local funding stream would support a scaled response, keeping people in their homes and creating opportunities for deeply affordable housing. Advocacy with state and federal policymakers for additional resources is ongoing, but it must not hold up or take the place of local investment.

**Build Stronger Partnerships**-Engaging the leadership and expertise of people experiencing homelessness in governance, policy, planning, and service delivery is essential to our success. This strategy includes expanding employment opportunities and career development within our system as well as ensuring that decision making bodies include those most impacted by the choices being made.

**Align Public Policies**-Local policymakers can advance policies to reduce homelessness, such as protecting renters, increasing affordable housing for homeless and extremely low-income households, protecting the dignity, health and safety of those forced to live on the streets, and counteracting the disparate racial impacts of housing policies.

(Additional coordination efforts of the CoC are provided in the "Narrative (optional)" section below).

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Oakland is a regular participant in many EveryOne Home planning efforts and committees. Everyone Home is the Alameda County-wide continuum of care. The EveryOne Home Performance Management Committee supports the EveryOne Home initiative to establish system wide outcomes and to evaluate effectiveness of programs against those outcomes. These system wide outcomes are also set by HUD.  These outcomes include reducing total numbers of people experiencing homelessness, shortening the period that people are homeless and reducing the recidivism rates for homeless people. The County’s HMIS system is managed by the County Housing and Community Development Department. Consultation with EveryOne Home, the Alameda Countywide Continuum of Care, on the use of Emergency Solutions Grant (ESG) funds is built into the Everyone Home Committee structure and into the efforts led by Everyone Home to implement Coordinated Entry in Alameda County. This coordination continues for FY 2019/20 ESG funding.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

Table 2 – Agencies, groups, organizations who participated

|  |  |  |
| --- | --- | --- |
| **1** | **Agency/Group/Organization** | Alameda County Everyone HOME |
| **Agency/Group/Organization Type** | Regional organization Planning organization |
| **What section of the Plan was addressed by Consultation?** | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | The City of Oakland participates in many Everyone Home initiatives and planning processes which address the needs of homeless Alameda County households. In addition, the City of Oakland in partnership with Alameda County Health Care Services Agency (Whole Person Care Funding), Everyone Home, and the County Housing and Community Development Department are in the process of investing resources throughout the county to implement and manage the Coordinated Entry process for the City of Oakland. |
| **2** | **Agency/Group/Organization** | EAST BAY COMMUNITY LAW CENTER |
| **Agency/Group/Organization Type** | Service-Fair Housing |
| **What section of the Plan was addressed by Consultation?** | Non-Homeless Special Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | In regular consultation with this agency and its members regarding fair housing. |
| **3** | **Agency/Group/Organization** | Centro legal de la Raza |
| **Agency/Group/Organization Type** | Service-Fair Housing |
| **What section of the Plan was addressed by Consultation?** | Non-Homeless Special Needs Fair Housing |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | In regular consultation with this agency and its members regarding fair housing services needed and provided. |
| **4** | **Agency/Group/Organization** | CAUSA JUSTA |
| **Agency/Group/Organization Type** | Service-Fair Housing |
| **What section of the Plan was addressed by Consultation?** | Non-Homeless Special Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | In regular consultation with this agency and its members regarding fair housing needed and provided. |
| **5** | **Agency/Group/Organization** | ALAMEDA COUNTY HEALTH CARE SERVICES AGENCY |
| **Agency/Group/Organization Type** | Services-Health |
| **What section of the Plan was addressed by Consultation?** | Public Housing Needs Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Through EveryOne Home consultation and coordination Alameda County Health Care Services Agency is consulted concerning target populations served through ESG, HOPWA, and CDBG funded activities. |
| **6** | **Agency/Group/Organization** | EAST BAY ASIAN LOCAL DEVELOPMENT CORPORATION |
| **Agency/Group/Organization Type** | Services - Housing |
| **What section of the Plan was addressed by Consultation?** | Public Housing Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** |  |
| **7** | **Agency/Group/Organization** | Housing Assistance Center |
| **Agency/Group/Organization Type** | Housing Services - Housing Other government - Local |
| **What section of the Plan was addressed by Consultation?** | Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Non-Homeless Special Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | City of Oakland Housing Resource Center offers a streamlined, one-stop approach to housing services and resource referral for Oakland homeowners, tenants, and landlords. The Center is also partnering with other public and nonprofit agencies to enhance access to a broad range of housing-related services for Oaklanders. Continuous consultation with the Housing Resource Center to assess the immediate needs of the community around anti displacement, homeless prevention, and housing resources needed. |
| **8** | **Agency/Group/Organization** | Community Development District Board Members |
| **Agency/Group/Organization Type** | Civic Leaders |
| **What section of the Plan was addressed by Consultation?** | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Economic Development |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Set funding priorities and provide recommendations to the City for CDBG funding allocations to various Community Development Districts for public services, infrastructure and neighborhood development. |
| **9** | **Agency/Group/Organization** | Urban Strategies Council |
| **Agency/Group/Organization Type** | Regional organization |
| **What section of the Plan was addressed by Consultation?** | Housing Need Assessment Economic Development |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Staffing support including planning, facilitation, internal communication, and records management. Data-driven planning from data analysis, mapping or evaluation to technology development. Governance and decision-making helping establish governance structures and decision making processes, planning for transparency, and facilitating complex or politically-charged processes inclusive of racial equity, social equity and economic equity. |
| **10** | **Agency/Group/Organization** | TransForm |
| **Agency/Group/Organization Type** | Regional organization Planning organization |
| **What section of the Plan was addressed by Consultation?** | Economic Development Affordable Transportation |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Keeping communities involved in shaping the future of their communities, especially disadvantaged communities who are most impacted by changes. Planning efforts with residents and local governments concerning transportation. |
| **11** | **Agency/Group/Organization** | Policy Link |
| **Agency/Group/Organization Type** | Regional organization |
| **What section of the Plan was addressed by Consultation?** | Housing Need Assessment |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | PolicyLink is a national research and action institute dedicated to advancing and promoting economic and social equity. It focuses on policies affecting low-income communities and communities of color in areas of health, housing , food and more. |
| **12** | **Agency/Group/Organization** | East Bay Housing Organization |
| **Agency/Group/Organization Type** | Housing Regional organization |
| **What section of the Plan was addressed by Consultation?** | Housing Need Assessment |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | East Bay Housing Organizations is a non-profit, membership based organization that has helped advocate for affordable housing in the East Bay of the San Francisco Bay Area since 1984. EBHO promotes the continuation and expansion of affordable housing through coalitions, providing information, and community involvement. For instance, EBHO supports affordable homes in the bay area through educating local officials about the issue, including the Oakland Housing Authority and Oakland City Council members |
| **13** | **Agency/Group/Organization** | Alameda County Entitlement Jurisdictions |
| **Agency/Group/Organization Type** | Housing Services - Housing Services-Persons with HIV/AIDS Other government - County |
| **What section of the Plan was addressed by Consultation?** | Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Consultation in coordination of strategy updates, particularly around special needs housing, homelessness, anti-poverty and rapid rehousing. |
| **14** | **Agency/Group/Organization** | DEPARTMENT OF HUMAN SERVICES |
| **Agency/Group/Organization Type** | Services-Children Other government - Local |
| **What section of the Plan was addressed by Consultation?** | Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Department of Human Services provides strategy, feedback and needs for all homeless services, emergency housing, rapid rehousing, special needs housing, youth & senior services. |
| **15** | **Agency/Group/Organization** | Housing Consortium of the East Bay |
| **Agency/Group/Organization Type** | Housing Services - Housing |
| **What section of the Plan was addressed by Consultation?** | Public Housing Needs |
| **Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?** | Working to create inclusive communities for individuals with disabilities or other special needs through quality affordable housing. |

**Identify any Agency Types not consulted and provide rationale for not consulting**

**N/A**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

| **Name of Plan** | **Lead Organization** | **How do the goals of your Strategic Plan overlap with the goals of each plan?** |
| --- | --- | --- |
| Continuum of Care | EveryOne Home | City of Oakland PATH Strategy (plan to end homelessness in Oakland) is directly linked to the Alameda County EveryOne Home Plan. The City’s PATH and Alameda County plan efforts are supported by CDBG, HOPWA and ESG funds. |
| Housing Element | City of Oakland | The 8 Year General Plan Goals are all included in the Housing Element. The Housing Element Goals are more expansive in that they contain both housing policy goals beyond those noted for HUD in addition to land use planning policy goals directly related maintaining and growing the housing units for the City's existing and projected population. The Housing Element is part of Oakland General Plan that serves as a blueprint for housing the City of Oakland residents, at all economic levels including low income and households with special needs. Housing Element helps to shape the Strategic Plan concerning housing needs and goals. |
| Making Transitions W | Oakland Housing Authority | States goals of the Oakland Housing Authority directly quoted to demonstrate Oakland Housing Authority Programs OHA programs and housing is coordinated with the City of Oakland Plans around public housing, affordable housing and rapid rehousing. |
| Housing Equity Road May | City of Oakland | Recommends viable policies or programs that will enable Oakland to grow in ways that honor its historic diversity and provide the housing infrastructure needed to enable long-time residents to remain and benefit from Oakland's renaissance. It is intended to serve as an action plan for new policies, programs, or investments that can be realized in the next few years to address the following: 1) the displacement of long-time residents who want to remain in Oakland; 2) new affordable housing production; and 3) housing habitability. Its development has influenced and complements the City's Housing Element for 2015-2023, adopted by City Council on December 9, 2014 |
| Permanent Access to Housing Strategy/Updated Homeless | City of Oakland | The City of Oakland is in the process of updating the current the Oakland Permanent Access to Housing (PATH) Strategy to create a Homeless Plan for the next 5 years. This plan will lay out specific goals and objectives for reducing and ending homelessness for people in Oakland. The plan is a companion to the recently revised provides a roadmap for ending homelessness in Oakland. PATH is a companion to EveryOne Home, Alameda County Homeless and Special Needs Housing Plan. The goal of both programs is to solve the problem of homelessness, rather than simply manage it. To make this shift, we hope to transition from emergency shelters and services towards acquiring, developing and operating permanent, affordable and supportive housing. |
| Analysis of Impediments to Fair Housing Choice | City of Oakland | Improve access to opportunity for protected classes and low income households. Access to opportunity should both expand housing choices in areas that have been exclusionary and improve the quality and conditions of the neighborhoods affordable to protected classes and low income residents. |
| Economic Development Strategy | City of Oakland | The purpose of the Economic Development Strategy is to set both immediate and long-term goals and priorities to grow Oakland's economy while keeping Oakland a unique, special place to live and do business. Our goal is to make Oakland an easy, efficient, and prosperous place to do business, and to reduce racial disparities and help all Oaklanders achieve economic security. |

Table 3 – Other local / regional / federal planning efforts

t. 

**Narrative (optional)**

**Coordinated Entry -**The US Department of Housing and Urban Development (HUD) has mandated that all communities implement a coordinated entry system as their method for distributing resources including emergency shelter, interim housing, rapid rehousing, and permanent supportive housing. Coordinated Entry is a standardized method to connect people experiencing homelessness with the resources available in a community.  Prioritizing chronically homeless people with the highest levels of needs for available resources is a core aspect of a coordinated entry homeless system.  The shift from a system of first come, first served to one that prioritizes people based on chronic homeless status and vulnerability is designed to significantly reduce the numbers of unsheltered homeless individuals.

Most jurisdictions, like Oakland, do not have enough services, housing, or funding to end homelessness in their communities.  Prioritization focuses limited resources on those with the most barriers to housing, who also use the most resources within the system, and thus are the costliest to serve given the lack of coordinated entry (i.e.:  numerous emergency room visits rather than connecting individuals to the right type of health care to address needs).  These individuals are most affected by homelessness and are the least likely to successfully find housing on their own. Over time, as the system houses people with the highest barriers, resources are freed up to serve those with lower barriers.

The City of Oakland began implementing coordinated entry for homeless families in November 2015.

In 2016, Alameda County Health Care Services Agency began implementing   a coordinated entry system, called Home Stretch, which is the single access point county- wide for the system's most intensive housing and supportive services (permanent supportive housing).

Countywide Coordinated Entry launched for all populations in the fall of 2017. The new system is funded through a combination of Alameda County Health Care Services Agency (Whole Person Care Funding), Everyone Home (CoC funding), and the County Housing and Community Development Department.

## AP-12 Participation – 91.105, 91.200(c)

**1. Summary of citizen participation process/Efforts made to broaden citizen participation**

**Summarize citizen participation process and how it impacted goal-setting**

*More details are provided in the hard copy of the City's 2019/20 Annual Action Plan.*

In preparation for the 2019/20 Annual Action Plan (AAP), the DHCD consulted with and encouraged the participation of City departments, public agencies, private and nonprofit housing and public service providers, private and public funding agencies, Community Development (CD) District Boards 1-7,  and residents of Oakland at-large.   The City annually sets aside a portion of CDBG funds to be distributed proportionally to Oakland's 7 CD Districts.  District Boards formed by  community members take part in setting fund priorities and selecting agencies/projects to be funded through a Request for Proposals process.

As mandated by Title 24 Code of Federal Regulations (CFR)91.105 and 24 CFR 91.115, a public hearing is held each year to obtain citizens’ feedback regarding the content of the Annual Action Plan, community needs and what priority those needs have.  In addition there is a required 30-day public comment period which was extended this year beyond the 30 day minimum requirement.  

Posting of public hearing and availability of the AAP for review was posted in 4 languages with three bay area newspaper publications (East Bay Times, The Post, El Mundo and Sang Tao). Online and hard-copies were also provided at various City Offices, Main Library and on the City's website.

**Citizen Participation Outreach**

| **Sort Order** | **Mode of Outreach** | **Target of Outreach** | **Summary of**  **response/attendance** | **Summary of**  **comments received** | **Summary of comments not accepted and reasons** | **URL (If applicable)** |
| --- | --- | --- | --- | --- | --- | --- |
| 1 | Public Hearing | Non-targeted/broad community   Low/moderate income residents & neighborhoods. | Both meetings (5/28/19 CED meeting and 6/4/2019 Council Meeting Public Hearing) were well attended by community members. Approximately 40 attended CED Committee and approximately 150 at the Public Hearing which included the 2019/20 Annual Action Plan and other items. | Five comments received regarding the 2019/20 Action Plan, activities, and funding included points of clarification desired, expression of gratitude, funding inquiries, process inquiries; all of which were appropriately responded to by staff and City Council.. No objection to the AAP. | N/A | http://oakland.granicus.com/MediaPlayer.php?view\_id=2&clip\_id=3254 |
| 2 | Newspaper Ad | Minorities   Non-English Speaking - Specify other language: Spanish and Chinese   Non-targeted/broad community   CD District Residents & Businesses | Notice of the Annual Action Plan review period and notice of public hearing was posted in English and non-English Newspapers including The Posts, El Mundo, East Bay Times, and Sing Tao publications. | No comments received during the public comment period. Public hearing comments summarized above. One community feedback provided the day following the Public Hearing regarding a typo in Exhibit A of the authorizing resolutions to the 19/20 AAP. Correction will be presented in the July 9, 2019 City Council Meeting. | N/A | N/A |
| 3 | Request For Proposal | Low/moderate income residents and businesses benefitting low/moderate income residents | Over 90 community members, City employees, and potential recipients of CDBG funds attended various meetings. |  | N/A | https://www.oaklandca.gov/services/apply-for-cdbg-rfp |
| 4 | Public Hearing | Non-targeted/broad community | Citywide Upon the reading of Item 15-0703 by the City Clerk, the Public Hearing was opened and a supplemental report was provided reporting on race/ethnic breakdown of homeless and low income persons served under CDBG, HOME, ESG and HOPWA for fy 2017/18, | Public comment given related to the supplemental report that provided racial demographics for persons benefitting from homeless services. The information was appreciated by the requesting Council member and by community members. | N/A | <https://oakland.legistar.com/LegislationDetail.aspx?ID=3856799&GUID=B1C79B57-D3A1-4852-BCAE-2D5D6865CCA5&Options=&Search=> |
| 5 | Internet Outreach | Non-targeted/broad community | Posted substantial amendment to the 18/19 annual action plan to add NSP funds. Posted 2019-20 Draft Annual Action Plan | Summary of comments provided in the Citizen Participation section of this Annual Action Plan. | N/A | <https://www.oaklandca.gov/documents/annual-action-plan-for-department-of-housing-and-community-development-2019-2020> |
| 6 | Public Meeting | Non-targeted/broad community   low - moderate- income residents of Oakland | Housing Element Progress Report | Everything that gets approved doesn’t get built. Affordable housing isn’t occurring fast enough. Need for inclusionary housing in Oakland. Housing Policy appears anti-black. |  | <http://oakland.granicus.com/MediaPlayer.php?view_id=2&clip_id=3266&meta_id=268396> |
| 7 | Public Hearing | City-wide & Low- & Moderate Income | To be updated after 12/1/2020 Public hearing | To be updated after 12/1/2020 Public hearing | To be updated after 12/1/2020 Public hearing |  |
| 8 | City Website | City-wide & Low- & Moderate Income | To be updated after 12/1/2020 Public hearing | To be updated after 12/1/2020 Public hearing and public comment period | To be updated after 12/1/2020 Public hearing and public comment period | <https://www.oaklandca.gov/documents/second-substantial-amendment-to-the-city-of-oaklands-2019-2020-annual-action-plan> |

Table 4 – Citizen Participation Outreach

# Expected Resources

## AP-15 Expected Resources – 91.220(c)(1,2)

**Introduction**

This second amendment to the 2019/20 Annual Action Plan updates the program description for HOPWA-CV, and adds HUD funds and program descriptions for CARES Act funds allocated to the City for the ESG-CV2 ($19,288,175) and CDBG-CV3 ($3,712,594) programs.  All other terms and amendments to the 2019/20 AAP remain unchanged.

This first amendment to the 2019/20 Annual Action Plan adds HUD funds recently awarded in the amount of  $4,532,841 in Community Development Block Grant funds to be used to prevent, prepare for, and respond to the coronavirus (COVID-19). This allocation was authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), Public Law 116-136, which was signed by President Trump on March 27, 2020, to respond to the growing effects of this historic public health crisis.  This allocation will be referred to as CDBG-CV.  The CARES Act adds additional flexibility for both the CDBG-CV grant and, in some cases, for the annual FY 2020 CDBG grants in these unprecedented times. The public comment period is reduced to not less than 5 days, grantees may use virtual public hearings when necessary for public health reasons, the public services cap is suspended during the emergency, and States and local governments may reimburse costs of eligible activities incurred for pandemic response regardless of the date. CDBG-CV funds awarded are in addition to the 2019 allocation of CDBG funds in the amount of $7,511,473.

The City of Oakland is currently awarded  $13,964,586 in U.S. Housing & Urban Development (HUD)/Community Planning Department (CPD) funds allocated under the 2019 Community Development Block Grant (CDBG), HOME Investments Partnership (HOME), Housing Opportunities for Persons With AIDS (HOPWA) and the HEARTH Emergency Solutions Grant (HESG) programs.

Other funds to be made available as match and/or leveraging include but are not limited to $850,000 in revolving loan program income and other program income, approximately $3,000,000 in FEMA funding, approximately $2,000,000 in General Purpose funds, $428,747 project sponsor match sources, other funds from planning grants, Affordable Housing Trust Fund, Low/Moderate Housing Fund Program and Boomerang funds.

| **Anticipated Resources** | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Program** | **Source**  **of Funds** | **Uses of Funds** | **Expected Amount Available Year 1** | | | | **Expected Amount Available Remainder of ConPlan**  **$** | **Narrative Description** |
| **Annual Allocation: $** | **Program Income: $** | **Prior Year Resources: $** | **Total:**  **$** |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 12,044,314 | 850,000 | 2,211,135 | 15,105,449 | 0 | CDBG activities will include administration, public services, housing, economic development, infrastructure improvements to public facilities, homeless housing programs/activities, acquisition and other activities benefiting low-mod income households & communities. CDBG-CV activities will include programs and projects to prevent, prepare for and respond to the Coronavirus. |
| HOME | public - federal | Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA | 2,855,379 | 0 | 0 | 2,855,379 | 0 | HOME activities will continue to leverage Affordable Housing Trust fund HOME dollars. |
| HOPWA | public - federal | Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA | 2,954,193 | 254,917 | 4,522,955 | 7,732,065 | 0 | HOPWA activities will include support services, outreach and information & referral, housing, and housing development in Alameda & Contra Costa Counties for persons living with AIDS & their families. |
| ESG | public - federal | Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing | 643,541 | 0 | 0 | 643,541 | 0 | ESG activities will support the City's Permanent Access To Housing (PATH) Strategy, providing rapid rehousing, shelter, outreach services and HMIS activities. |
| Other  CDBG-CV3 | public - federal | Acquisition Admin and Planning Financial Assistance Permanent housing in facilities Permanent housing placement Public Services Rental Assistance STRMU | 3,712,594 | 0 | 0 | 3,712,594 | 0 | CDBG-CV3 funds will be used for the purposes of mitigating COVID impacts through housing and housing services for those households whose characteristics are known to put them at higher risk of transmission of coronavirus or higher risk of eviction due to likely limited means to sustain a long-term economic disruption. |
| Other  ESG-CV2 | public - federal | Admin and Planning Overnight shelter Permanent housing in facilities Permanent housing placement Rapid re-housing (rental assistance) Rental Assistance Services Short term or transitional housing facilities STRMU Supportive services | 19,288,175 | 0 | 0 | 19,288,175 | 0 | ESG-CV funds will be used to prevent, prepare for and respond to Coronavirus impacts through the provision of eligible homeless services and activities. |
| Other | public - federal | Admin and Planning Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Short term or transitional housing facilities Supportive services Transitional housing | 2,275,917 | 0 | 0 | 2,275,917 | 0 | ESG-CV funds will be used to prevent, prepare for and respond to Coronavirus impacts through the provision of eligible homeless services and activities. |
| Other  HOPWA-CV | public - federal | Admin and Planning Public Services Rental Assistance Services Short term or transitional housing facilities STRMU TBRA | 447,972 | 0 | 0 | 447,972 | 0 | HOPWA-CV funds will be used to prevent, prepare for and respond to Coronavirus impacts through the provision of eligible services and activities under HOPWA-CV.  A portion of HOPWA-CV funds will be used to provide rental assistance to homeless persons living with HIV/AIDS transitioning to permanent housing from Home Key Motel Rooms |
| Other  CDBG-CV1 | public - federal | Other | 4,532,841 | 0 | 0 | 4,532,841 | 0 | Prepare for, prevent and respond to COVID19 Impacts |

Table 1 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Non-Entitlement Resources include:

Affordable Housing Trust Fund: The City of Oakland’s Redevelopment Agency was dissolved as of February 1, 2012.  The State statutes governing the dissolution of redevelopment agencies and the wind-down of redevelopment activities provide for the distribution of former tax-increment funding to taxing entities. These funds are called “Boomerang funds” and represent a windfall in property tax revenue to the City of Oakland.  In late 2013, the City of Oakland committed to setting aside 25% of the funds distributed to the City as a taxing entity under the Redevelopment dissolution and deposit them into the Affordable Housing Trust Fund.  Starting in 2015, the Affordable Housing Trust fund is estimated to receive about $3 to 4 million on an annual basis with those funds increasing as the wind down of the Oakland Redevelopment Agency proceeds. Additionally, the City is currently collects a Jobs/Housing Commercial Impact fee that, as the economy continues to prosper, is collecting revenue to be used toward supporting affordable housing development activities. Finally, the City is considering implementing a Housing Impact Fee on new housing development.

Low-Income Housing Tax Credits (LIHTC): The federal 4% and 9% LIHTC is the principal source of funding for the construction and rehabilitation of affordable rental homes. They are a dollar for-dollar credit against federal tax liability.

California Greenhouse Gas Reduction Fund—Affordable Housing and Sustainable Communities Program: A program of the California Strategic Growth Council (SGC) implemented by the California Housing and Community Development Department (CA HCD), this program targets proceeds from the state’s Cap and Trade program toward infill urban affordable housing and transit related infrastructure with the goal of reducing vehicle miles traveled (VMT) that ultimately reduces greenhouse gases. A team of City of Oakland staff along with technical assistance from Enterprise Community Foundation are actively pursuing funds for new affordable housing construction located in the jurisdiction.

Specifically, HOPWA activities will continue to be leveraged with Ryan White Funds, Section 8

Subsidies, tenant rents, Health Resources & Services Administration (HRSA), HUD Section 811

Supportive Housing for Persons with Disabilities Program (HUD 811), and Shelter Plus Care (SPC) subsidies, among other leveraging supports to continue to provide services and increase housing opportunities for persons living with AIDS and their families.

The City’s Permanent Access To Housing (PATH) activities, funded by the Emergency Solutions Grant (ESG) are leveraged by the City of Oakland General Purpose Fund.  Various programs and (See "Discussion" section below for additional information)

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The Housing Element 2015-23 has noted as a policy goal to explore a policy that would include the utilization of City-owned public land within the jurisdiction as an asset that can be used to support affordable housing development. In FY 2014-15, the Mayor assembled the Oakland Housing Implementation Cabinet to explore housing production and anti-displacement policy proposals. Using City-owned land for new affordable housing development was one policy of the many policy proposals that were studied.

Other land and property with Oakland that may be used to address needs identified in the plan also include, but limited to 6th Street and Castro Street (Council District 3):  The City opened a 14,000  square foot temporary facility for the homeless on this site on December 4, 2017. The site set-up and furnishings were funded by donations. The site operations and housing navigation services are funded with City funds from one-time funding in the Fiscal Year (FY) 2017-19 budget. To date, 50 individuals have been served at the facility, 10 of whom have been placed in permanent or transitional housing. The lease for this site expires in March 2019.

3831 Martin Luther King Jr. Way (Council District 1) This approximately 10,000 square foot site remains available and is still slated for development of affordable housing. Housing & Community Development staff anticipates releasing a Request for Proposals for the site in early summer. At least one community meeting in the area included discussion of this site for possible use providing temporary shelter; community reception was mixed.

6th and Brush- the City managed a city-sanctioned & operated homeless encampment at 6th and Brush Streets and 7th and Castro Streets, featuring 20 Tuff Sheds to house 40 people temporarily while offering a variety of services designed to lead constituents to permanent housing.

2nd Street and Northgate Avenue - CalTrans parking lot (Council District 3) Mayor Libby Schaaf worked with CalTrans to gain their approval for use of their parking lot adjacent to the large encampment at 27th Street and Northgate Avenue. Staff is currently working with CalTrans on the lease for that site. Additionally, the Mayor raised philanthropic funding for the first year of operation of the facility and additional donors are funding site set-up and furnishings. The City has requested funding for the second year of operations from the County of Alameda

Other City-owned and Cal Tran sites identified to serve as sanctioned homeless encampment sites included 3050 International Boulevard (City-owned), 3401Mandela Parkway (Caltrans Property), and 105 – 5th Street (Caltrans Property) to move up to 320 currently unsheltered people out of homelessness.

641 Grand Avenue- The City recently became the official owner of the Holland, a three-story Arts and Crafts style residential hotel historically called Hotel Holland, designed by famed local architect Julia Morgan and built in 1906. Oakland City Council approved $800,000 to fund Bay Area Community Services (BACS) to manage on-site services for the homeless receiving rapid rehousing at the facility.

**Discussion**

funding streams including general purpose funds, Oakland Housing Authority subsidy support under the City’s OPRI program, Alameda County funds the City’s Continuum of Care (CoC) Supportive Housing Program, funds from neighboring jurisdictions in support of the Winter Shelter Program, Community Development Block Grant funds allocated to PATH and staffing, and Alameda County Boomerang funds.

Immediate match requirements for ESG are to be met in full with allocations from the City’s General Purpose Fund (294,310), CDBG funds (247,391), and the balance in Community Housing Services staff costs.

# Annual Goals and Objectives

**AP-20 Annual Goals and Objectives**

**Goals Summary Information**

| **Sort Order** | **Goal Name** | **Start Year** | **End Year** | **Category** | **Geographic Area** | **Needs Addressed** | **Funding** | **Goal Outcome Indicator** |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **1** | Prevention/Reduction of Homelessness & Chronic Homelessness | 2016 | 2019 | Affordable Housing Homeless Non-Homeless Special Needs |  |  | CDBG: $1,837,169 ESG: $595,275 ESG-CV2: $19,288,175 ESG-CV: $2,275,917 | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 15 Households Assisted Public service activities for Low/Moderate Income Housing Benefit: 255 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 1000 Households Assisted Homeless Person Overnight Shelter: 1850 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 125 Beds Homelessness Prevention: 258 Persons Assisted |
| **2** | Expansion of the Supply of Affordable Rental | 2015 | 2019 | Affordable Housing Public Housing |  | Affordable Housing | HOME: $2,569,841 | Rental units constructed: 20 Household Housing Unit |
| **3** | Improvement of Existing Housing Stock | 2015 | 2016 | Affordable Housing |  | Affordable Housing | CDBG: $3,850,931 | Homeowner Housing Rehabilitated: 356 Household Housing Unit |
| **4** | Supportive Housing for Seniors & Special Needs | 2015 | 2019 | Affordable Housing |  | Affordable Housing Homelessness | CDBG: $270,327 HOPWA: $2,981,393 HOPWA-CV: $447,972 | Public service activities other than Low/Moderate Income Housing Benefit: 30 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 10 Households Assisted Housing for People with HIV/AIDS added: 5 Household Housing Unit HIV/AIDS Housing Operations: 165 Household Housing Unit |
| **5** | Expansion of Ownership for 1st Time Homebuyers | 2015 | 2019 | Affordable Housing |  |  | CDBG: $271,627 | Direct Financial Assistance to Homebuyers: 20 Households Assisted Other: 550 Other |
| **6** | Removal of Impediments of Fair Housing | 2015 | 2019 | Affordable Housing |  | Affordable Housing Homelessness | CDBG: $261,476 | Public service activities for Low/Moderate Income Housing Benefit: 240 Households Assisted |
| **7** | Prevention of Foreclosures and Stabilization of Ne | 2016 | 2019 | Affordable Housing |  | Affordable Housing Neighborhood Stabilization and Code Enforcement | CDBG: $112,361 CDBG-CV CARES Act Funding: $4,532,841 CDBG-CV3: $3,712,594 | Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 80 Households Assisted Public service activities for Low/Moderate Income Housing Benefit: 50 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 200 Households Assisted Housing Code Enforcement/Foreclosed Property Care: 25 Household Housing Unit |
| **8** | Youth Services | 2015 | 2019 | Non-Housing Community Development |  | Comm Dev-Public Services & Facilities | CDBG: $787,816 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 9846 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 300 Persons Assisted |
| **9** | Seniors | 2015 | 2019 | Non-Homeless Special Needs Non-Housing Community Development |  | Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure | CDBG: $534,309 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 9846 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 150 Persons Assisted |
| **10** | Economic Development | 2015 | 2019 | Non-Housing Community Development |  | Comm Dev-Public Improvement & Infrastructure Economic Development | CDBG: $851,699 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3000 Persons Assisted Businesses assisted: 150 Businesses Assisted |
| **11** | Crime Awareness & Prevention | 2015 | 2019 | Non-Housing Community Development |  | Comm Dev-Public Services & Facilities | CDBG: $149,140 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 30 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 30 Persons Assisted |
| **12** | Oakland HCD - CDBG General Administration Cost | 2015 | 2019 | Administration |  | Affordable Housing Homelessness Comm Dev-Public Improvement & Infrastructure Economic Development Neighborhood Stabilization and Code Enforcement | CDBG: $1,672,294 HOPWA: $88,626 HOME: $285,538 ESG: $48,266 |  |
| **13** | Oakland HCD-CDBG Program Delivery | 2015 | 2019 | Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development |  |  | CDBG: $529,072 |  |
| **14** | Preservation of the Supply of Affordable Rental Ho | 2015 | 2016 | Affordable Housing Public Housing |  |  |  |  |

Table 2 – Goals Summary

**Goal Descriptions**

|  |  |  |
| --- | --- | --- |
| **1** | **Goal Name** | Prevention/Reduction of Homelessness & Chronic Homelessness |
| **Goal Description** | Provides rapid rehousing, homeless prevention services, shelter, outreach, relocation and anti-displacement assistance through HEARTH Emergency Solutions Grant funds, Community Development Block Grant funds and match funding.  Fund activities to eliminate chronic homelessness and decrease episodes of homelessness in Oakland through: housing; rapid rehousing; housing placement services; housing development for the homeless, transitional housing, support services and other means that lead to permanent housing.  Public Facility Infrastructure improvements to Covenant House facility for homeless youth. |
| **2** | **Goal Name** | Expansion of the Supply of Affordable Rental |
| **Goal Description** | Funding for new construction, rehabilitation, and preservation of affordable housing.  Specific projects will be selected through a Notice of Funding Availability (NOFA) process during the program year. |
| **3** | **Goal Name** | Improvement of Existing Housing Stock |
| **Goal Description** | Improve existing housing stock through the City of Oakland programs for owner occupied properties, owned by low- to moderate- income, senior, and disabled residents of Oakland. |
| **4** | **Goal Name** | Supportive Housing for Seniors & Special Needs |
| **Goal Description** | Provide housing and housing services for seniors, persons with AIDS and persons with handicaps. |
| **5** | **Goal Name** | Expansion of Ownership for 1st Time Homebuyers |
| **Goal Description** | Provide Homeownership Education programs, classes and workshops for 550 first time homebuyers.  First Time Homebuyers (FTH) CalHome Program FTH, Shared Appreciation Mortgage (SAM) Program, Mortgage Assistance Program, and Homeownership Education Program to serve over 20 households. |
| **6** | **Goal Name** | Removal of Impediments of Fair Housing |
| **Goal Description** | East Bay Community Law Center will coordinate and provide fair housing outreach, fair housing education, intake, assessment, fair housing counseling, fair housing investigations of discrimination, fair housing testing, and fair housing audits through the following agencies:  Causa Justa, ECHO Housing, and Central Legal.   Tenant/landlord rights and responsibilities counseling; case management, tenant/landlord conciliation and mediation. Limited-scope legal assistance on housing-related problems; direct legal representation for housing-related issues. |
| **7** | **Goal Name** | Prevention of Foreclosures and Stabilization of Ne |
| **Goal Description** | Fund acquisition and construction of public facilities for special needs housing; short term rental assistance, short term mortgage assistance, eviction moratorium and other housing services eligible under CDBG-CV (1 & 3) |
| **8** | **Goal Name** | Youth Services |
| **Goal Description** | Fund activities for youth services including tutoring, educations support, technology & science training, summer job program, summer camp, and crime prevention. Includes public facility infrastructure improvements to various parks and recreation centers. |
| **9** | **Goal Name** | Seniors |
| **Goal Description** | Senior Service for technology training, senior shelter services (included in Prevention and elimination of homeless), and a Vietnamese senior services program. Includes public facility infrastructure improvements to various parks and recreation centers. |
| **10** | **Goal Name** | Economic Development |
| **Goal Description** | To make Oakland an easy, efficient, prosperous and resilient place to do business, and to reduce racial and gender disparities and help all Oaklanders achieve economic security so that everyone has an opportunity to thrive by providing technical assistance and referrals to low-mod entrepreneurs and to businesses in at least 70% low-mod areas.   Includes infrastructure improvements to street signs around the Eastmont Mall area. |
| **11** | **Goal Name** | Crime Awareness & Prevention |
| **Goal Description** | Innovative programs for youth, young adults and seniors to prevent crime through learning programs, programs that connect various groups, and programs that promote activities inform and prevent crime.   Includes public facility improvement to youth & young adult crime prevention program and tech training. |
| **12** | **Goal Name** | Oakland HCD - CDBG General Administration Cost |
| **Goal Description** | General management, oversight and coordination.  Providing local officials and citizens with information about the CDBG program. Preparing budgets and schedules and preparing reports and other HUD-required documents. |
| **13** | **Goal Name** | Oakland HCD-CDBG Program Delivery |
| **Goal Description** | Provide technical assistance, capacity building for funded agencies and community outreach to increase citizen participation. |
| **14** | **Goal Name** | Preservation of the Supply of Affordable Rental Ho |
| **Goal Description** |  |

## Projects

## AP-35 Projects – 91.220(d)

**Introduction**

The City of Oakland Consolidated Plan Goals represent high priority needs for the City of Oakland and

serve as the basis for FY 2019/20 programs and activities.

* Homeless Services
* Expansion of the Supply of Affordable Rental Housing
* Preservation of the Supply of Affordable Rental Housing
* Expansion of the Supply of Affordable Ownership Housing
* Expansion of Ownership Opportunities for First Time Homebuyers
* Improvement of the Existing Housing Stock
* Provision of Rental Assistance for Extremely Low and Low Income Families
* Provision of Supportive Housing for Seniors and Persons with Special Needs
* Foreclosure Recovery and Stabilization of Neighborhoods
* Removal of Impediments to Fair Housing
* Youth Services
* Senior Services
* Crime Awareness & Prevention
* Eviction Prevention
* Rental Assistance for Extremely Low and Very Low
* Economic Development
* Crime Awareness & Prevention
* Prevention/Reduction of Homelessness & Chronic Homelessness
* Prevention of Foreclosures and Stabilization
* Public Facility Capital Improvements
* Supportive Housing for Seniors & Special Needs
* Neighborhood Stabilization and Code Enforcement

The Oakland Consolidated Plan update coincides with the development of the fifth-year Action Plan. The fifth-year Action Plan includes new and continuing allocations under the Community Development District Funding Recommendation Process and new and continuing City Administered programs and activities.

**Projects**

| **#** | **Project Name** |
| --- | --- |
| 1 | Alameda County HIV/AIDS Housing, Services & Project Sponsor Administration. |
| 2 | Contra Costa County HIV/AIDS Housing, Services & Project Sponsor Administration. |
| 3 | HOPWA Operation Dignity HIV/AIDS Street Outreach |
| 4 | Minor Home Repair Program |
| 5 | HOPWA - Grantee Administration |
| 6 | Access Improvement Program |
| 7 | CDBG-ADMINISTRATION |
| 8 | CDBG Program Delivery Cost |
| 9 | Code Enforcement Relocation Program |
| 10 | Commercial Lending |
| 11 | Economic Development Program Delivery Costs |
| 12 | Emergency Home Repair Program |
| 13 | EMERGENCY SOLUTIONS GRANT- GRANTEE ADMIN |
| 14 | EMERGENCY SOLUTIONS GRANT - PATH STRATEGY |
| 15 | HOME PROGRAM - OAKLAND HCD ADMINISTRATION |
| 16 | HOME PROGRAM - OAKLAND HCD |
| 17 | HOME MAINTENANCE AND IMPROVEMENT PROGRAM |
| 18 | HOUSING DEVELOPMENT - HOMEOWNERSHIP RESIDENTIAL LENDING |
| 19 | REHABILITATION RESIDENTIAL LENDING ADMINISTRATON |
| 20 | Lead Safe Housing Paint Program/Oakland/HCD |
| 21 | Blighted Property Board Up & Clean Up (Oakland/Planning & Zoning) |
| 22 | EAST OAKLAND COMMUNITY PROJECT |
| 23 | PATH OPERATING EXPENSE - 3RD PARTY AGREEMENTS |
| 24 | City of Oakland/Department of Housing & Community Development CDBG Program (Operations & Maintenance |
| 25 | City of Oakland/Department of Housing & Community Development Finance & City Attorney Office General |
| 26 | Housing Resource Center/Housing Assistance Center- Housing Related Financial Assistance/Anti-Displacement |
| 27 | City of Oakland/Department of Human Services-Program Delivery |
| 28 | City of Oakland/Department of Human Services-Admin CHS Admin |
| 29 | A Better Way, Inc ¿ Fruitvale Roof Replacement Project |
| 30 | Biotech Partners ¿ Biotech Academy at Oakland Technical High School |
| 31 | Community Housing Development Corporation-Friendship Senior Housing |
| 32 | CONSTRUCTION RESOURCE CENTER |
| 33 | East Bay Community Law Center/Fair Housing Services |
| 34 | Covenant House California: Capital Improvement |
| 35 | East BAY Spanish Speaking Citizens Foundations - TEST II |
| 36 | Greater New Beginnings Youth Services, Inc.-Youth Services/Young Adult Crime Prevention |
| 37 | LifeLong Medical Care /Oakland House-calls Program |
| 38 | Main Street Launch/Small Business Loan Program |
| 39 | MAIN STREET LAUNCH/Commercial Corridor Revitalization-Business and Vacancy Directory |
| 40 | OCCUR/David E Glover Education & Technology Center |
| 41 | OCCUR/David E. Glover Education & Technology Center/senior services |
| 42 | OCCUR/Micro-Enterprise Assistance |
| 43 | Overcomers with Hope, Inc.-ADA/Local Code Upgrade |
| 44 | Student Program for Academic & Athletic Transitioning /College & Career Performance Program |
| 45 | ST. MARY'S CENTER/Winter Emergency Shelter |
| 46 | Urban University/Job Training Single Moms at Work |
| 47 | urban university-Transitional Housing Sing Mom at Work |
| 48 | Vietnamese American Community Center of the East Bay -Safety & Anti-Crime |
| 49 | Vietnamese Community Development Incorporate of the East Bay -Oakland Vietnamese Senior Project |
| 50 | Oakland Public Works Capital Improvements/Bella Vista Park |
| 51 | Oakland Public Works Capital Improvements/F.M. Smith Recreation Center |
| 52 | Splash Pad Park Lighting and Safety Improvements/OPW |
| 53 | Allendale Recreation Center-/OPW |
| 54 | FRANKLIN RECREATION CENTER/OPW |
| 55 | BUSHROD PARK AND RECREATION CENTER CAP IMPROVEMENTS |
| 56 | Carmen Flores at Josie de la Cruz Park /OPW |
| 57 | EASTMONT MALL AREA STREET SCAPING |
| 58 | MINOR HOME REPAIR (REPROGRAMMED) |
| 59 | Home Maintenance & Improvement Program (Reprogrammed) |
| 60 | Emergency Home Repair (Reprogrammed CDBG) |
| 61 | Lead Safe Housing Paint Program (REPROGRAM) |
| 62 | DHCD/Access Improvement Program (Reprogram) |
| 63 | Homeownership Program (Reprogram) |
| 64 | HOPWA 2014 CCC (REPROGRAM) |
| 65 | DEFREMERY PARK & RECREATION CENTER CAP IMPROVEMENT (REPROGRAM |
| 66 | REDWOOD HEIGHTS RECREATON CENTER (Reprogram) |
| 67 | CARMEN FLORES AT JOSIE DE LA CRUZ (REPROGRAM) |
| 68 | ALLENDALE PARK |
| 69 | East Oakland Community Project/Crossroads Acquisition (03C) |
| 70 | Bus Rapid Transit/Business Mitigation Assistance Program |
| 78 | CV-COVID-19 OAKLAND Housing Stabilization CDBG-CV1 |
| 79 | CV-COVID-19 OAKLAND Affordable Housing Production-Special Needs CDBGCV1 |
| 80 | CV-COVID-19 OAKLAND CDBGCV1 POLICY AND ADVOCACY CDBGCV1 |
| 81 | CV-COVID-19 OAKLAND housing Operations Support CDBG CV1 |
| 82 | CV-COVID-19 OAKLAND Economic Development-Business Assistance CDBGCV1 |
| 83 | CV-COVID-19 OAKLAND Economic Development-Microenterprise Assistance CDBG CV1 |
| 84 | BACK-UP Projects Public Facilities-HRMSC |
| 85 | Back Up Projects-Housing |
| 86 | Back Up Projects - Rental Assistance/Eviction Prevention Assistance |
| 87 | Back Up Projects - Additional COVID Response Public Facilities |
| 88 | Back Up Project Additional COVID Response Public Services |
| 89 | CV-COVID-19 OAKLAND ESG CARES ACT (ESG CV - ALLOCATION 1) |
| 90 | CV-COVID-19 OAKLAND HOPWA-CV |
| 91 | CV-COVID-19 OAKLAND ESG-CV2 (ROUND 2 CARES ACT ESG) |
| 92 | CV-COVID-19 OAKLAND CDBG-CV3 HOUSING RELATED SERVICES |

Table 3 - Project Information

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities for CDBG, HOME, ESG and HOPWA are driven by the priorities established by the Mayor of the City of Oakland and by resident community feedback, Housing Assessment Reports, Fair Housing Reports, Homeless Counts and Studies, EveryOne Home Plan, PATH Strategy, and Community Development District Boards recommendations. For the 2019/20 program year, CDBG allocation priorities were analyzed, and recommended by 7 CD District Boards and City of Oakland staff for a set-aside portion of CDBG funds, appropriated to the CD Districts based on census tract data on the number of low/moderate residents in each CD District.  CD District Boards are established to analyze and set funding priorities and applications for each perspective CD District. They recommend funding allocations to the City. City staff reviews CD District Board recommendations and forward recommendations for City Council approval. The balance of CDBG funds allocated are based on the priorities set in the latest 5 Year Consolidated Plan, Housing Element Report, Analysis of Impediments to Fair Housing, consultation with City Departments, and Oakland Housing Authority, and the City of Oakland priorities set by the Mayor.

The need for affordable housing continues to be a priority in Oakland. HOME funds, CDBG and matching funds will be used to address this need.  Homeless services and prevention services continue to be a priority as well as homelessness becomes more apparent throughout Oakland. Under HOPWA, Oakland is awarded as an Oakland Eligible Metropolitan Statistical Area that consists of Alameda & Contra Costa Counties. Funds are allocated based on the total of reported AIDS cases in the two counties, as reported by the Office of AIDS in their Annual AIDS Epidemiology Report.

Priorities are set and published by each County for the use of HOPWA funds by the Alameda County and Contra Costa Counties Health Services and Housing departments.

Emergency Solutions Grant (ESG) allocations prioritize rapid rehousing services, shelter, outreach, Homeless Management Information System (HMIS) activity, and other services that assist the neediest; persons living on the streets and those living in shelters.

Under the City's PATH Strategy, ESG funds are allocated through a competitive process to select agencies that meet the priority needs.

The Residential Lending program redesign and loan structure is delayed due to a reduction in staff. As a result, recruitment for an additional 2 rehabilitation advisors is in process. 2 new rehabilitation advisors and a mortgage advisor were hired. An interest list has been created, with 448 requests for assistance, 5 projects are under construction in addition to 51 conditionally approved and/or pipeline projects in need of funding. Staff expects to fully expend funds by the end of fiscal year 2019-2020. Concerning Economic Development needs, Oakland is experiencing rapid growth more residents, construction and investment than in a long time coupled with residential and commercial rents are increasing, the cost of business is going up, and we are feeling the pressure of outside forces changing the city. Equity gaps between non-minorities and other groups persist and are even worsening. For many long-time residents, who have suffered through lean years. As City officials, it is our responsibility to foster values of equity and inclusive growth, and deliver not only effective, supportive services but also to create opportunities for all Oaklanders, especially those who are most adversely affected. Not only must we focus on meeting the challenges of today, but also prepare for tomorrow by creating and attracting new and better businesses and jobs for the next generation.

## AP-38 Project Summary

**Project Summary Information**

|  |  |  |
| --- | --- | --- |
| **1** | **Project Name** | Alameda County HIV/AIDS Housing, Services & Project Sponsor Administration. |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs Prevention/Reduction of Homelessness & Chronic Homelessness |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | HOPWA: $2,008,804 |
| **Description** | Alameda County Housing & Community Development (ACHCD) will administer the Alameda County portion of the Oakland EMSA under the HOPWA program to provide housing and support services for people living with HIV/AIDS (PLWA) and their family members. In addition, housing units will be acquired and/or constructed or rehabilitated. HOPWA provides permanent housing for PLWA. Programs supported include; Short-Term Rent Mortgage and Utility (STRMU) assistance; Information and Referral; Operating subsidy and services for people living in HIV-AIDS housing and the creation of new housing dedicated to people with HIV/AIDS. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** | Alameda County portion of the Oakland EMSA |
| **Planned Activities** | Alameda County Housing & Community Development (ACHCD) will administer the Alameda County portion of the Oakland EMSA under the HOPWA program to provide housing and support services for people living with HIV/AIDS (PLWA) and their family members. |
| **2** | **Project Name** | Contra Costa County HIV/AIDS Housing, Services & Project Sponsor Administration. |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs Prevention/Reduction of Homelessness & Chronic Homelessness |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | HOPWA: $831,763 |
| **Description** | Contra Costa County will administer the Contra Costa County portion of the Oakland EMSA under the HOPWA program to provide housing and support services for people living with HIV/AIDS and their family members. In addition, housing units will be acquired and/or constructed or rehabilitated. HOPWA provides permanent housing for PLWA. Programs supported include; Short-Term Rent Mortgage and Utility (STRMU) assistance; Permanent Housing Placement; Housing Information Services and the creation of Permanent Supportive Housing Capital Development units affordable to and occupied by low income individuals living with HIV/AIDS. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** |  |
| **3** | **Project Name** | HOPWA Operation Dignity HIV/AIDS Street Outreach |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs Prevention/Reduction of Homelessness & Chronic Homelessness |
| **Needs Addressed** | Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | HOPWA: $25,000 |
| **Description** | Will assist approximately 25 people living with AIDS through outreach and provide services to homeless individuals/families living with HIV/AIDS |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 25 |
| **Location Description** | Oakland |
| **Planned Activities** | Will assist approximately 25 people living with AIDS through outreach and provide services to homeless individuals/families living with HIV/AIDS |
| **4** | **Project Name** | Minor Home Repair Program |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $159,200 |
| **Description** | Provides grants to senior or disabled homeowners for minor home repairs up to $2,499. Grants to seniors or disabled homeowners for minor home repairs up to $2,499. Administered by Alameda County. 90-240 units will be assisted in FY 2019/20. |
| **Target Date** | 6/30/2019 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 90-240 low/moderate income seniors will benefit. 100 low/moderate income seniors benefited. |
| **Location Description** | Citywide |
| **Planned Activities** | Grants to seniors or disabled homeowners for minor home repairs up to $2,499.  Administered by Alameda County.  90-120 units will be assisted. |
| **5** | **Project Name** | HOPWA - Grantee Administration |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing Homelessness |
| **Funding** | HOPWA: $88,626 |
| **Description** | General administration cost incurred by Community Housing Services Division and other City offices supporting HOPWA administrative activities, including but not limited to reporting, monitoring, audit cost, etc. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** | General administration cost incurred by Community Housing Services Division and other City offices supporting HOPWA administrative activities, including but not limited to reporting, monitoring, audit cost, etc. |
| **Planned Activities** | General administration cost incurred by Community Housing Services Division and other City offices supporting HOPWA administrative activities, including but not limited to reporting, monitoring, audit cost, etc. |
| **6** | **Project Name** | Access Improvement Program |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $182,755 |
| **Description** | AIP makes units accessible to persons with disabilities by providing matching grants to property owners to make accessibility improvements to both rental property and property owned and occupied by disabled persons. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** | Citywide |
| **Planned Activities** | Oakland Housing & Community Development Department will provide grants for accessibility modifications to one- to four-unit properties where owners or tenants have disabilities. Goal is to complete accessibility modifications for 12 units in FY 2019/20 |
| **7** | **Project Name** | CDBG-ADMINISTRATION |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD - CDBG General Administration Cost |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure Economic Development Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $707,673 |
| **Description** | Oakland's staffing and administration costs for administering Community Development Block Grant contracts, MOUs and activities. Audit and reporting activities. General management, oversight and coordination. Providing local officials and citizens with information about the CDBG program. Preparing budgets and schedules and preparing reports and other HUD-required documents. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** | Oakland's staffing and administration costs for administering Community Development Block Grant contracts, MOUs and activities.  Audit and reporting activities. General management, oversight and coordination.  Providing local officials and citizens with information about the CDBG program. Preparing budgets and schedules and preparing reports and other HUD-required documents. |
| **8** | **Project Name** | CDBG Program Delivery Cost |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD - CDBG General Administration Cost Oakland HCD-CDBG Program Delivery Expansion of the Supply of Affordable Rental Preservation of the Supply of Affordable Rental Ho Improvement of Existing Housing Stock Expansion of Ownership for 1st Time Homebuyers Supportive Housing for Seniors & Special Needs Prevention of Foreclosures and Stabilization of Ne Removal of Impediments of Fair Housing Prevention/Reduction of Homelessness & Chronic Hom Economic Development Crime Awareness & Prevention Seniors Youth Services |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure Economic Development Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $548,316 |
| **Description** | Program delivery cost of the CDBG program. Activity delivery costs for program and public service. Oversight of relocation activity, environmental review preparation, processing of invoices, construction progress, preparation of contracts, loan documents, recording liens and notices, |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Reported in other activities. |
| **Location Description** | Citywide |
| **Planned Activities** | Direct program and project delivery costs. |
| **9** | **Project Name** | Code Enforcement Relocation Program |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $369,228 |
| **Description** | Approximately 83% of Oakland's housing stock was constructed prior to 1979. Given the age of the City's housing stock and some property owners negligence, some tenants suffer from residential sub-standard buildings and structures that pose threats to life, health, and safety. This program provides assistance to tenants who are displaced from their homes due to code enforcement actions. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 36 individual clients |
| **Location Description** | Citywide |
| **Planned Activities** | ($360,000)Pursuant to O.M.C. Section 15.60, this program provides financial assistance and other support to individuals who have been displaced as a result of a code enforcement action.  This program is administered by HRC staff.  ($195,000)Pursuant to Ordinance #13499,  this program provides financial support to eligible small landlords who owe relocation benefits as a result of an owner or relative move-in but for whom payment of the  benefits would present a  hardship.  This program is administered by a third party contractor.  ($50,940)To ensure safety and stability and prevent homelessness in cases of emergency evacuations due to code enforcement and/or fire dept. action, hotel vouchers and a small per diem will be provided to households for a three day period.  This program is administered by a third party contractor.  ($136,740) Providing info to tenants and owners in cases of code enforcement actions causing relocations, processing applications for code compliance relocation, providing advisory support to tenants displaced from their homes due to code enforcement actions or emergencies, management of third party contracts for the hotel voucher and landlord assistance program components |
| **10** | **Project Name** | Commercial Lending |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG: $53,319 |
| **Description** | Oversee lending and technical assistance provided to Oakland small business community including loan underwriting, loan servicing, business plan technical assistance, employment monitoring, and collection of delinquent loan. Oversee grant agreement for the provision of technical assistance to approximately 300 clients; fund approximately $1m of loans; increase employment opportunities and create approximately 100 new jobs for low-to-moderate income Oakland residents; oversight management of the Oakland Business Development Corporation. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 100 low-moderate income households through assistance provided to 50 businesses. |
| **Location Description** | Citywide |
| **Planned Activities** | Monitor Commercial Lending Program activities for funds awarded to Maini Street Launch. |
| **11** | **Project Name** | Economic Development Program Delivery Costs |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG: $310,858 |
| **Description** | As stated in the City of Oakland Economic Development Strategy (2018), the Economic & Workforce Development Department’s goal is to make Oakland an easy, efficient, prosperous and resilient place to do business, and to reduce racial and gender disparities and help all Oaklanders achieve economic security so that everyone has an opportunity to thrive. Within EWD, the Business Development Division serves as guides to individual businesses to help them navigate the regulatory process and tap into all applicable and helpful resources |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 50 individual family-owned maker, arts,  retail, restaurant, service, tech, nonprofit, green, manufacturing and warehouse/distribution businesses in low/mod areas. |
| **Location Description** | City of Oakland Council districts 2, 3, 5, 6,7; federal Opportunity Zones;  HUB Zones |
| **Planned Activities** |  |
| **12** | **Project Name** | Emergency Home Repair Program |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $69,441 |
| **Description** | Emergency home repairs for low/low-moderate income homeowners with income below 50% median income. Minimum loans $2,500. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 30 low/moderate income households. |
| **Location Description** | Citywide |
| **Planned Activities** | Emergency repair and rehabilitation financing (deferred loan) for up to 30 low/moderate income units in Oakland. Minimum loan of $2,500 and maximum of $15,000. |
| **13** | **Project Name** | EMERGENCY SOLUTIONS GRANT- GRANTEE ADMIN |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | ESG: $48,266 |
| **Description** | ADMINISTRATION COST OF HESG FOR THE CITY'S PATH STRATEGY TO END HOMELESSNESS. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** |  |
| **14** | **Project Name** | EMERGENCY SOLUTIONS GRANT - PATH STRATEGY |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | ESG: $595,275 |
| **Description** | ESG activities will support the City's Permanent Access To Housing (PATH) Strategy, providing rapid rehousing, shelter, outreach, Homeless Management Information System (HMIS) activity, and other services that assist the most needy; persons living on the streets and those living in shelters. Under the City's PATH Strategy, ESG funds are allocated through a competitive process to select agencies that meet the priority needs. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 530 |
| **Location Description** | Citywide |
| **Planned Activities** | Oakland's PATH Strategy supported by ESG and match funding will provide tenant-based rental assistance/rapid rehousing for 108 households and overnight shelter for 530 persons. |
| **15** | **Project Name** | HOME PROGRAM - OAKLAND HCD ADMINISTRATION |
| **Target Area** |  |
| **Goals Supported** |  |
| **Needs Addressed** |  |
| **Funding** | HOME: $285,538 |
| **Description** | Administrative costs associated to operating the HOME Program. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** |  |
| **16** | **Project Name** | HOME PROGRAM - OAKLAND HCD |
| **Target Area** |  |
| **Goals Supported** | Expansion of the Supply of Affordable Rental Preservation of the Supply of Affordable Rental Ho Expansion of Ownership for 1st Time Homebuyers |
| **Needs Addressed** | Affordable Housing Comm Dev-Public Services & Facilities |
| **Funding** | HOME: $2,569,841 |
| **Description** | Through the City's Housing Development program HOME funding will be used for new construction of affordable housing. Specific projects will be selected through a competitive Notice of Funding Availability (NOFA) process during the program year. Funding is significantly reduced due to dissolution of Redevelopment Agencies and resulting loss of the Low Moderate Income Housing set-aside funds. HOME and any other available funds will be awarded through a NOFA process to be published in September 2019 with awards. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | <p align="left"><font face="Times New Roman">224 low/moderate income families </font></p><p align="left"><font face="Times New Roman">99 Housing Units </font></p><p align="left"><font face="Times New Roman">Low income renters with incomes between 30% and 60% of AMI. </font></p><p align="left"><font face="Times New Roman">Homeowners with incomes up to 120% of median income may be assisted using Redevelopment Agency funds </font></p> |
| **Location Description** | Citywide |
| **Planned Activities** | Through the City's Housing Development program HOME funding will be used for new construction of affordable housing.  Specific projects will be selected through a competitive Notice of Funding Availability (NOFA) process during the program year. |
| **17** | **Project Name** | HOME MAINTENANCE AND IMPROVEMENT PROGRAM |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $731,259 |
| **Description** | Housing rehabilitation financing (deferred loans at zero interest) of up to $75,000 for rehabilitation of 1- to 4-unit owner-occupied properties. This program also funds all the costs for work write-ups, underwriting, construction monitoring and loan servicing for the entire housing rehabilitation program. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 26 low/moderate income homeowners |
| **Location Description** | Citywide |
| **Planned Activities** | <p align="left"><font face="Times New Roman">Housing rehabilitation financing (deferred loans at zero interest) of up to </font></p><p align="left"><font face="Times New Roman">$75,000 for rehabilitation of 1- to 4-unit owner-occupied </font></p><p align="left"><font face="Times New Roman">properties.  This program also funds all the costs for work write-ups, underwriting, construction monitoring and loan servicing for the entire housing rehabilitation program.  Up to 26 units will be assisted in FY 2019/2020. </font></p> |
| **18** | **Project Name** | HOUSING DEVELOPMENT - HOMEOWNERSHIP RESIDENTIAL LENDING |
| **Target Area** |  |
| **Goals Supported** | Expansion of Ownership for 1st Time Homebuyers |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $119,925 |
| **Description** | Education, classes and workshops for first time homebuyers. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 500 |
| **Location Description** | Citywide |
| **Planned Activities** | Offer monthly homebuyer-education classes to a total of 550 potential first-time homebuyers annually.  Increase attendance pull-through by applying enrollment technology and follow-up reminders.  Increase City employee participation, develop and present 2 workshops per year directed to City staff. |
| **19** | **Project Name** | REHABILITATION RESIDENTIAL LENDING ADMINISTRATON |
| **Target Area** |  |
| **Goals Supported** | Preservation of the Supply of Affordable Rental Ho Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs Seniors |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $785,826 |
| **Description** | All delivery costs (including staff, other direct costs, and service costs) directly related to carrying out housing rehabilitation activities. Including, appraisal, architectural, engineering, and other professional services; preparation of work specifications and work write-ups; loan processing and underwriting; survey, site and utility plans; application processing. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** | Program Delivery costs.  Administration and monitoring cost of rehabilitation & residential lending activities. |
| **20** | **Project Name** | Lead Safe Housing Paint Program/Oakland/HCD |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $176,234 |
| **Description** | Grants for seniors, disabled and some families for exterior painting and lead hazard remediation. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 20 senior and disabled homeowners with incomes at or below 50% AMI and homeowners with children under 6 years of age with incomes at or below 80% AMI. |
| **Location Description** | Citywide |
| **Planned Activities** | 20 units will be repainted after lead hazards are removed or contained in FY 2019/20.  20 units repainted and lead removal at an average cost of $9,500 per project |
| **21** | **Project Name** | Blighted Property Board Up & Clean Up (Oakland/Planning & Zoning) |
| **Target Area** |  |
| **Goals Supported** |  |
| **Needs Addressed** | Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $112,361 |
| **Description** | Clean up and Board up of 25 vacant blight properties throughout Oakland. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Clean up and Board up of 25 vacant blight properties in low/moderate income areas of Oakland. |
| **Location Description** | Low/moderate Income areas of Oakland |
| **Planned Activities** | Clean up and Board up of 25 vacant blight properties throughout Oakland |
| **22** | **Project Name** | EAST OAKLAND COMMUNITY PROJECT |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | CDBG: $150,523 |
| **Description** | Operations of the Crossroads Shelter and Transitional Housing Facility operated by East Oakland Community Project. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Operations of the Crossroads Shelter and Transitional Housing Facility operated by East Oakland Community Project.530 homeless persons, otherwise living on the streets of Oakland will benefit from the proposed activities. |
| **Location Description** | 7515 International Boulevard   Oakland, CA 94621 |
| **Planned Activities** | Operations of shelter facility for the homeless, in East Oakland at the Crossroads Shelter operated by East Oakland Community Project. |
| **23** | **Project Name** | PATH OPERATING EXPENSE - 3RD PARTY AGREEMENTS |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | CDBG: $246,772 |
| **Description** | CDBG funds used as Match to the Emergency Solution Grant activities (3rd Party Grant Agreements) under the City's PATH Strategy to end homelessness. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** |  |
| **24** | **Project Name** | City of Oakland/Department of Housing & Community Development CDBG Program (Operations & Maintenance |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD - CDBG General Administration Cost |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure Economic Development Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $34,950 |
| **Description** |  |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** | CDBG Division Operation Costs. |
| **25** | **Project Name** | City of Oakland/Department of Housing & Community Development Finance & City Attorney Office General |
| **Target Area** |  |
| **Goals Supported** |  |
| **Needs Addressed** |  |
| **Funding** | CDBG: $172,734 |
| **Description** | Administration cost for finance and attorney's office. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** | City Attorney administration costs related to CDBG Activities. |
| **26** | **Project Name** | Housing Resource Center/Housing Assistance Center- Housing Related Financial Assistance/Anti-Displacement |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Affordable Housing Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $321,730 |
| **Description** | Anti-Displacement, Homeless Prevention Activities, information and referral. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 55 |
| **Location Description** | citywide |
| **Planned Activities** | HRC staff will expand its anti-displacement work by providing City-funded emergency financial assistance that enables low to moderate income residents to remain in their homes.  Staff will ensure that this activity is aligned and coordinated with the emergency financial assistance component of the other local anti-displacement programs, including two that are administered by Centro Legal de la Raza. The goal  will be to create a complementary program element that:   * Builds on the success of the HRC to date * Creates a comprehensive and holistic approach to meeting residents’ needs   Increases the number of residents served |
| **27** | **Project Name** | City of Oakland/Department of Human Services-Program Delivery |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | CDBG: $240,327 |
| **Description** | Program delivery cost for portions of the City of Oakland's Hunger Program, Continuum of Care - Supportive Housing Programs and PATH Strategy operated by the Community Housing Services Division. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 3,960 Low/Moderate, very low and extremely-low income households will benefit from the proposed programs. |
| **Location Description** | Citywide |
| **Planned Activities** | Provide food distributions to low/mod, very low and extremely low income households throughout Oakland, Oakland OPRI program for section 8 vouchers to the homeless, services under the Supportive Housing Program; including Program facility management, and outreach services provided by the Community Housing Services Division. |
| **28** | **Project Name** | City of Oakland/Department of Human Services-Admin CHS Admin |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD - CDBG General Administration Cost |
| **Needs Addressed** |  |
| **Funding** | CDBG: $495,462 |
| **Description** | Community Housing Services Division Admin Cost for administering PATH, OPRI, SHP and hunger programs. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** | Citywide |
| **Planned Activities** | Administration of PATH program for homeless and near-homeless |
| **29** | **Project Name** | A Better Way, Inc ¿ Fruitvale Roof Replacement Project |
| **Target Area** |  |
| **Goals Supported** | Youth Services |
| **Needs Addressed** | Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $44,922 |
| **Description** | To replace roof at the location where services are conducted for approximately 400 clients are served. Clients are offered services designed to heal children, improve care-giving relationships and increase families¿ self-sufficiency. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 400 |
| **Location Description** | 3001 International Boulevard, Oakland California |
| **Planned Activities** | To replace roof at the location where services are conducted for approximately 400 clients are served. |
| **30** | **Project Name** | Biotech Partners ¿ Biotech Academy at Oakland Technical High School |
| **Target Area** |  |
| **Goals Supported** | Youth Services |
| **Needs Addressed** |  |
| **Funding** | CDBG: $17,200 |
| **Description** | To offer school teachers a unique, industry-informed and regularly updated curriculum, extensive in-class support by providing one-on-one and small group assistance during and after school. Supporting teachers in implementing labs and grading tests. Identifying local science based intern hosts, facilitating interviews between the intern hosts and the student intern, mentor screening and payroll management. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To supplement stipends for 8 female youth in grades 11 & 12 |
| **Location Description** | Oakland Technical High School -  Internship Host Sites      Bayer’s Berkeley site - |
| **Planned Activities** | To prepare students for paid 6 to 8 week internships in a science setting. Provide industry informed and regularly updated 11th – 12th grade curriculum featuring three labs.  Classroom support for teachers and provide biotech, chemistry and algebra tutoring. |
| **31** | **Project Name** | Community Housing Development Corporation-Friendship Senior Housing |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $30,000 |
| **Description** | To provide permanent supportive housing to seniors with mental illness who are homeless, chronically homeless or at-risk of chronic homelessness. Housing provision will also be made for extremely low or very low income seniors. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To demolish a building at 1904 Adeline Street to develop a 50-unit affordable supportive housing community for seniors. |
| **Location Description** | 1904 Adeline Street, Oakland, California |
| **Planned Activities** | Demolition of an existing building on the site to clear the property for construction of the Friendship Senior Housing. |
| **32** | **Project Name** | CONSTRUCTION RESOURCE CENTER |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Comm Dev-Public Services & Facilities Economic Development |
| **Funding** | CDBG: $81,000 |
| **Description** | A resource center to address challenges that exist within the community that impact small and large business and tradespersons |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide training in business operations for at least 80 local contractors, businesses and tradespersons |
| **Location Description** | 8055 Collins Drive, Oakland, California |
| **Planned Activities** | Training and assistance in preparing take-offs and estimates Workshops on construction related topics  10-week project management course  Training on electronic certified  Training on safety programs and management risks  Training of trade-specific software  Local employment opportunities |
| **33** | **Project Name** | East Bay Community Law Center/Fair Housing Services |
| **Target Area** |  |
| **Goals Supported** | Removal of Impediments of Fair Housing |
| **Needs Addressed** | Affordable Housing Homelessness |
| **Funding** | CDBG: $261,476 |
| **Description** | Information and Referral on housing-related issues; tenant/landlord rights and responsibilities counseling; case management, tenant/landlord conciliation and mediation. Limited-scope legal assistance on housing related problems; direct legal representation for housing-related issues. Fair housing outreach and education (billboards, circulation of informational flyers, housing industry and social service provider trainings); intake, assessment, and counseling for callers with inquiries regarding fair housing and housing discrimination; investigation of complaints of housing discrimination |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 1063 Individuals and Families with incomes at or below 80% Area Median Income |
| **Location Description** | Citywide |
| **Planned Activities** | East Bay Community Law Center will coordinate and provide fair housing outreach, fair housing education, intake, assessment, fair housing counseling, fair housing investigations of discrimination, fair housing testing, and fair housing audits through the following agencies:    Causa Justa:: Just Cause  Information and Referral on housing related issues:  500 clients  Provide counseling services on tenant/landlord rights and responsibilities to 337 low income households Central Legal de la Raza legal assistance to 188 clients  Echo Housing  Fair Housing Outreach:  Conduct testing of 20 allegations of housing discrimination  Intake, assessment, and Fair Housing counseling: Case management of 125 Oakland clients |
| **34** | **Project Name** | Covenant House California: Capital Improvement |
| **Target Area** |  |
| **Goals Supported** |  |
| **Needs Addressed** |  |
| **Funding** | : |
| **Description** |  |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** |  |
| **35** | **Project Name** | East BAY Spanish Speaking Citizens Foundations - TEST II |
| **Target Area** |  |
| **Goals Supported** | Youth Services |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $74,118 |
| **Description** | Provide programs to educate and empower Oakland’s Spanish-Speaking population. The Tutoring & Educational Support Through Technology II (TEST II) program adds computer skills and access to technology to further enhance the youth education. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 26 youth |
| **Location Description** | 1470 Fruitvale Avenue, Oakland, CA |
| **Planned Activities** | Provide academic tutoring and homework support, access to technology via laptops, internet and training to use google documents and Microsoft Office Applications to 26 youth. |
| **36** | **Project Name** | Greater New Beginnings Youth Services, Inc.-Youth Services/Young Adult Crime Prevention |
| **Target Area** |  |
| **Goals Supported** | Crime Awareness & Prevention Youth Services |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $22,808 |
| **Description** | Programs to inspire and empower youth ages 12 to 19 through outreach and support services, team building, peer connection, development or self-confidence, self-responsibility and discerning a sense of purpose. Residential services are provided for clients who reside at the facility. Clients participate in sessions at the facility, school and other locations in the community. Serving at-risk male youth between the ages of 12-19. To offer a socially and academically enriched program that extends from three to twelve months in length. Empowering the residents with skills that increase their self-worth, enabling them to overcome past adversities. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 22 at-risk male, ages |
| **Location Description** | 1625 Filbert Street, Oakland, California |
| **Planned Activities** | One -on-one counseling  Family sessions  Evaluations and assessment  Homework assistance |
| **37** | **Project Name** | LifeLong Medical Care /Oakland House-calls Program |
| **Target Area** |  |
| **Goals Supported** | Seniors |
| **Needs Addressed** |  |
| **Funding** | CDBG: $35,600 |
| **Description** | The Oakland House Calls program provides intensive support to older adults 62 and older. The program also includes the Care Corner in which new and re-usable donated supplies and equipment are collected and distributed to senior at no cost. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide medical home health visits and in-home care management for to 60 seniors who have difficulty going to the clinic. |
| **Location Description** | 10700 MacArthur Boulevard, Oakland, California |
| **Planned Activities** | House calls on an as-needed basis. Individuals served will receive an average of 3 home visits per year and added care management and referrals. |
| **38** | **Project Name** | Main Street Launch/Small Business Loan Program |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG: $429,139 |
| **Description** | Main Street Launch will serve Commercial Loan Program clients requesting loans of less than $249,500. Main Street Launch will provide loan packaging assistance, and offer one-on-one management and technical assistance in connection with various loan products in MSLÃ¢s portfolio. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 15 businesses |
| **Location Description** | 2101 Webster St Ste 1200, Oakland, CA 94612 |
| **Planned Activities** | Main Street Launch (MSL) will serve Commercial Loan Program clients requesting loans of less than $249,500. MSL will provide loan packaging assistance, and offer one-on-one management and technical assistance in connection with various loan products.  MSL will also service all City commercial loans.  Up to 13 businesses will be assisted. |
| **39** | **Project Name** | MAIN STREET LAUNCH/Commercial Corridor Revitalization-Business and Vacancy Directory |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $90,405 |
| **Description** | To create an online merchant and vacancy directory which will serve all businesses and potential entrepreneurs, thereby increasing the economic vitality of commercial districts. Track vacancies of commercial space in Oakland. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | District 6 - To gather data on 150 businesses and potential entrepreneurs.  District 7 -  To gather data on 75 businesses and potential entrepreneurs. |
| **Location Description** | 2101 Webster Street, Suite 1200, Oakland, California |
| **Planned Activities** | Develop an online merchant directory to help boost revenues in East Oakland.  Directory will also include a section for commercial vacancies to help entrepreneurs find retail locations for their business. |
| **40** | **Project Name** | OCCUR/David E Glover Education & Technology Center |
| **Target Area** |  |
| **Goals Supported** | Youth Services |
| **Needs Addressed** | Comm Dev-Public Services & Facilities Economic Development |
| **Funding** | CDBG: $126,119 |
| **Description** | Provide free basic computer training and introduce the youth to the development of video games, virtual reality and computer circuitry |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide design and technology programming for 175 middle and high school youth in District 6.    To provide design and technology programming for 70 middle and high school youth in District 7. |
| **Location Description** | 6948 Foothill Boulevard, Oakland, California |
| **Planned Activities** | <p align="left"><font face="Times New Roman" size="3">These activities are carried out via after school programs Monday to Friday; and a Summer 6-week technology day camp for District </font></p><p align="left"><font face="Times New Roman" size="3">Various computer courses covering:  instructions on how to navigate the internet, utilize the keyboard and cyber safety.  Students will also have the opportunity of learn 3D printing, laser cutting and sewing circuits.</font></p> |
| **41** | **Project Name** | OCCUR/David E. Glover Education & Technology Center/senior services |
| **Target Area** |  |
| **Goals Supported** | Seniors |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $23,945 |
| **Description** | The basic literacy course will teach computer uses in Microsoft Office and Google Suite. The course will also provide instructions on how to navigate the internet, utilize the keyboard and cyber safety. Students will also have the opportunity of learn 3D printing, laser cutting and sewing circuits. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide design and technology programming for 50 seniors. |
| **Location Description** | 6948 Foothill Boulevard, Oakland, California |
| **Planned Activities** | Various computer courses covering:  instructions on how to navigate the internet, utilize the keyboard and cyber safety.  Students will also have the opportunity of learn 3D printing, laser cutting and sewing circuits. |
| **42** | **Project Name** | OCCUR/Micro-Enterprise Assistance |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG: $100,000 |
| **Description** | To assist entrepreneurs to battle a variety of pressures and challenges that demand civic and economic infrastructure to the Heartland District to become attractive, safe, marketable and engaged 570.208 (A)(4)(vi)(C) Where CDBG funds are used by a recipient or subrecipient to provide technical assistance to businesses, this requirement may be met by aggregating the jobs created or retained by all of the businesses receiving technical assistance during each program year. (D) Where CDBG funds are used for activities meeting the criteria listed at Ã¿Â§ 570.209(b)(2)(v), this requirement may be met by aggregating the jobs created or retained by all businesses for which CDBG assistance is obligated for such activities during the program year, except as provided at paragraph (d)(7) of this section. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 20 SMALL-BUSINESS OWNERS |
| **Location Description** |  |
| **Planned Activities** | The Heartland Area of Oakland |
| **43** | **Project Name** | Overcomers with Hope, Inc.-ADA/Local Code Upgrade |
| **Target Area** |  |
| **Goals Supported** | Crime Awareness & Prevention Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $125,000 |
| **Description** | Produce necessary plans, renovation and construction to bring public facility into ADA compliance. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | At least 20 youth per year will benefit. |
| **Location Description** | 1485 – 8th Street, Oakland, California |
| **Planned Activities** | Produce necessary plans, renovation and construction to bring public facility into ADA compliance |
| **44** | **Project Name** | Student Program for Academic & Athletic Transitioning /College & Career Performance Program |
| **Target Area** |  |
| **Goals Supported** | Youth Services |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $87,807 |
| **Description** | To provide a wealth of wrap-around support services to help students create a vision for themselves as it relates to maintaining high academic achievement, preparing for college entry exams, graduating high school college and career ready, understanding the college admissions and athletic recruiting process and succeeding academically in college. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | District 3 – to provide after-school academic, college & career and sports support services for at least 35 middle and high school students    District 5 - to provide after-school academic, college & career and sports support services for at least 29 middle and high school students |
| **Location Description** | McClymond High School  2607 Myrtle Street, Oakland CA    Westlake Middle School  2629 Harrison Street, Oakland, CA |
| **Planned Activities** | Hiring case managers, tutors and college advisors to support after-school academic, college & career and sports support services middle school and high school students. |
| **45** | **Project Name** | ST. MARY'S CENTER/Winter Emergency Shelter |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom Seniors |
| **Needs Addressed** | Homelessness |
| **Funding** | CDBG: $44,535 |
| **Description** | To underwrite three additional winter beds in the Winter Emergency Shelter exclusively for homeless seniors. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | District 1 - add 2 additional beds to accommodate 10 additional seniors  District 3 - add 3 additional beds to accommodate 15 additional seniors |
| **Location Description** | 925 Brockhurst Street, Oakland, California |
| **Planned Activities** | Residents participate in wellness classes, anger management, “how to get housing” classes, creative writing, art, breakfast and dinner while receiving shelter. |
| **46** | **Project Name** | Urban University/Job Training Single Moms at Work |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Homelessness Economic Development |
| **Funding** | CDBG: $44,007 |
| **Description** | Single mothers departing public assistance are afforded the opportunity to overcome barriers to employment through obtaining the skills necessary to cover their basic expenses without public assistance. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | District 2 - To provide 3 homeless mothers with on-the-job training  in customer service and retail techniques.  District 4 - To provide 2 homeless mothers with on-the-job training in customer service and retail techniques. |
| **Location Description** | 3237 Grand Avenue, Oakland, California |
| **Planned Activities** | Homeless low-income single mothers will be prepared for employment standards through on-the-job training focused on customer service, reuse and retail techniques and hard and soft skill training. |
| **47** | **Project Name** | urban university-Transitional Housing Sing Mom at Work |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | CDBG: $24,500 |
| **Description** | Will stabilize and establish a safe environment for low-income single mother families through transitional housing. Build the resiliency and self-efficacy of single mothers through the delivery of individualized case management and coaching services, learning workshops and events focusing on well-being. Assist families in navigating child welfare, court and educational systems. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide 3 homeless single mother families with 12 months of transitional housing. |
| **Location Description** | 3237 Grand Avenue, Oakland, California |
| **Planned Activities** | Build the resiliency and self-efficacy of single mothers through the delivery of individualized case management and coaching services, learning workshops and events focusing on well-being. |
| **48** | **Project Name** | Vietnamese American Community Center of the East Bay -Safety & Anti-Crime |
| **Target Area** |  |
| **Goals Supported** | Crime Awareness & Prevention Seniors |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $24,140 |
| **Description** | To provide anti-crime services to low-and moderate-income seniors who are hard to access due to language and cultural barriers. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide education on personal safety and crime information for 110 senior refugee and immigrant residents |
| **Location Description** | 655 International Boulevard, Oakland, California |
| **Planned Activities** | To conduct outreach to hard-to-reach, senior refugee and immigrant communities and to conduct four personal safety training workshops including how to set up neighborhood watch patrols. Educate seniors on the criminal justice system from the perspective of a crime victim. Provide information and referral services on a client-by-client basis to help them report crimes, get to the right agencies for assistance and get legal referrals or representation. |
| **49** | **Project Name** | Vietnamese Community Development Incorporate of the East Bay -Oakland Vietnamese Senior Project |
| **Target Area** |  |
| **Goals Supported** | Seniors |
| **Needs Addressed** | Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $15,000 |
| **Description** | Provides mutual assistance and social services to former political prisoners and their families. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | To provide mutual assistance and social services to at least 22 refugee and immigrant limited English-speaking seniors. |
| **Location Description** | 1254 – 23rd Avenue, Oakland, California |
| **Planned Activities** | Provide activities that foster a core network where members are able to develop relationships that prevent isolation, to secure the benefits they need to maximize their well-being and to enhance access to information that empowers them to participate effectively in this society. Activities include Information and referral, computer, ESL and citizenship classes, educational workshops, nutritious meals, access to health services and social activities. |
| **50** | **Project Name** | Oakland Public Works Capital Improvements/Bella Vista Park |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $16,263 |
| **Description** | Repairs Restroom Interiors: Remove existing stainless sink and toilet, clean and re-install fixtures. Replace hand dryer, remove FRP material from interior restroom walls. Clean restroom floors. Install epoxy floor finish (restroom interior only) on walls and floor. Replace two exterior doors and lock hardware. Paint restroom exterior. The Park provides recreational and open space for over 440 schoolchildren and nearly 10,000 neighborhood residents. The Park restroom is in need of repair and improvements due to vandalism, a fire, and heavy use by the community and the adjacent elementary school. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 440 school children  10,000 surrounding residents |
| **Location Description** | CD District #2  Bella Vista Park, 1025 East 28th Street |
| **Planned Activities** | Repair Public  Restroom |
| **51** | **Project Name** | Oakland Public Works Capital Improvements/F.M. Smith Recreation Center |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $64,768 |
| **Description** | The sump pump diverts water from the center which can lead to mold and water damage to the facility rendering it unusable to the community. In addition to the sump pump replacement, the project calls for the replacement of damaged/missing gutters and downspouts, renovation of the facility kitchen, repair of the perimeter fencing and basketball court. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | F. M. Smith serves 500 unduplicated individuals annually.  The after school program serves 50 youth for 40 weeks.  It is estimated that 95% of the school aged youth participating in the after-school program are low-income. |
| **Location Description** | CD District #2 Frances Marian Smith Recreation Center (F.M. Smith) 1969 Park Blvd Oakland, 94606 |
| **Planned Activities** | Replacement of sump pump, damaged/missing gutters and downspouts, renovation of the facility’s kitchen, repair of the perimeter fencing and basketball court |
| **52** | **Project Name** | Splash Pad Park Lighting and Safety Improvements/OPW |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $34,811 |
| **Description** | The lighting improvements will serve as a deterrent to vandals, while the bollards are intended to prevent unauthorized vehicle access. Each of these proposed improvements are intended to enhance the safety of park users. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | <p align="left"><font face="Times New Roman" size="3">Area benefit for low to moderate income</font></p><p align="left"><font face="Times New Roman" size="3">Farmer’s Market accepts CalFresh/EBT (food stamps), WIC (Women, Infants, Children supplemental nutrition program)</font></p> |
| **Location Description** | Grand and Lakeshore Avenue, Oakland 94610 |
| **Planned Activities** | Relocate one light pole from Lakeshore side to center area;  Add new light pole, and replace light fixtures on all light poles with light-emitting diode (LED) type fixtures;  Abandon existing bollards and secure base boxes;  Replace all walkway lighting with LED type bulbs; and  Repair walkways and fountain lights |
| **53** | **Project Name** | Allendale Recreation Center-/OPW |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $51,306 |
| **Description** | The proposed project is to renovate the Center’s restrooms (new fixtures, partitions, doors, interior painting, windows and replacing exterior security doors. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Serves 700-800 persons per week |
| **Location Description** | CD District #4 – Allendale Recreation Center  3711 Suter Street, Oakland, CA 94619 |
| **Planned Activities** | The improvements to be completed are as follows:   * Interior lighting * Water fountains * Commercial kitchen equipment * Replace flooring * Sound insulation * Replace or repair leaky or inoperable windows] |
| **54** | **Project Name** | FRANKLIN RECREATION CENTER/OPW |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $55,000 |
| **Description** | Recreation Center heating replacement. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 700 unduplicated individuals annually and 80 youth for 40 weeks in the afterschool program.   Low Moderate Area Benefit.  Access and use of the recreational facility is available to all the residents of the area, at least 51% of whom are low/mod income. |
| **Location Description** | 1010 East 15th Street, Oakland, CA 94606 |
| **Planned Activities** | Work completed by the contractor will be overseen by staff in the OPW, Bureau of Maintenance and Internal Services, Facilities Services Division.  Costs in excess of the CDBG award will be paid from “Minor Capital Improvement Project” funds budgeted to OPW |
| **55** | **Project Name** | BUSHROD PARK AND RECREATION CENTER CAP IMPROVEMENTS |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $70,562 |
| **Description** | Bushrod hosts an after-school program which serves students from primarily from Sankofa Academy. 187 students enrolled: 2.1% are foster youth, 9.6% of students are English Language Learners, and 90.4% may be considered socio-economically disadvantaged, Renovate the Park’s field bleachers, replace the tot lot slide, resurface three tennis courts, replace damaged windows, make repairs to the foyer, and paint the exterior doors and roof fascia. Light fixtures need to be replaced and/or added to Center to provide for the security and comfort of the Center’s patrons |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | The Center serves 700-800 persons per week. Thirty to forty youth ages 5 to 11 participate in the after-school program. It is estimated that the majority of the Center’s patrons are low-income. |
| **Location Description** | Bushrod Park and Recreation Center - 560 59th St, Oakland, 94609 |
| **Planned Activities** | Renovate the Park’s field bleachers, replace the tot lot slide, resurface three tennis courts, replace damaged windows, make repairs to the foyer, and paint the exterior doors and roof fascia. Light fixtures need to be replaced and/or added to Center to provide for the security and comfort of the Center’s patrons |
| **56** | **Project Name** | Carmen Flores at Josie de la Cruz Park /OPW |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $186,556 |
| **Description** | Pave parking surface for staff and visitors to the Center; install a security gate in the rear of the parcel; replace the swing set; refresh the basketball courts; add additional lighting and security cameras; add outdoor fitness stations; purchase and install a storage shed, renovate the restrooms (including a new exterior door); paint the buildings interior and exterior; install new flooring in the multi-purpose room; and acquire an industrial capacity, energy efficient freezer, refrigerator and microwave |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | The Center serves 700-800 persons per week. It is estimated that the majority of the Center’s patrons are low-income. |
| **Location Description** | CD District 5  1637 Fruitvale Ave, Oakland, CA 94601 |
| **Planned Activities** | The proposed project will address issues in both the Park and  Recreation Center   * Install a concrete pad for parking * Install a swing gate (manual) for vehicles and a pedestrian gate at East 17th Street entrance * Replace playground swing * Install additional light fixture to existing pole and wall pack lighting by the parking area * Add an additional water fountain adjacent to the basketball courts * Refurbish basketball courts resurfacing basketball court and painting basketball backboards * Repaint the building’s exterior and touch up the interior * Relocate the water fountain by the toddler play area (i.e. tot lot) * Touch up paint in the interior of the building * Install new flooring throughout the Center * Install security cameras * Add storage room (min 5’ x 30’) on the north side of the building to be accessed from inside the Center’s multi-purpose room * Install eight new trash receptacles with concrete pads throughout the exterior areas Replace two broken slides and one broken ladder step in tot lot play area * Install new roof gutter * Interior restrooms: repair sinks and vanities and add new light fixture to improve lighting (women’s).   Replace six picnic tables (bench and table combination) |
| **57** | **Project Name** | EASTMONT MALL AREA STREET SCAPING |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $23,690 |
| **Description** | Fabricate and install public art and signage on an existing archway on MacArthur and 73rd Avenue. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | The median household income is estimated as $36,133.  For that same period, the ACS estimated that the average household size was 3.00 persons.  Using HUD Income Limits from 2017 as a reference, an income of $36,133 would be less than 50% of the area median income for a one-person household and would therefore indicate that a majority of households within the tract are very-low income. |
| **Location Description** | CD District #6 - MacArthur Gateway Arch - Eastmont Neighborhood Macarthur Boulevard and 73rd Avenue Oakland 94605 |
| **Planned Activities** | The Oakland Public Art Program agreed to commission an artist to enhance two gateway arches planned for the MacArthur Streetscape improvements implemented at multiple commercial nodes. |
| **58** | **Project Name** | MINOR HOME REPAIR (REPROGRAMMED) |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $449,863 |
| **Description** | Provides grants to senior or disabled homeowners for minor home repairs up to $2,499. Grants to seniors or disabled homeowners for minor home repairs up to $2,499. Administered by Alameda County. 170-190 units will be assisted in FY 2019/20. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 170-190 low/moderate income seniors will benefit. |
| **Location Description** | Citywide |
| **Planned Activities** | Grants to seniors or disabled homeowners for minor home repairs up to $2,499.  Administered by Alameda County.  170-190 units will be assisted. |
| **59** | **Project Name** | Home Maintenance & Improvement Program (Reprogrammed) |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $579,100 |
| **Description** | Housing rehabilitation financing (deferred loans at zero interest) of up to $75,000 for rehabilitation of 1- to 4-unit owner-occupied properties. This program also funds all the costs for work write-ups, underwriting, construction monitoring and loan servicing for the entire housing rehabilitation program. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 26 low/moderate income homeowners |
| **Location Description** | Citywide |
| **Planned Activities** | Housing rehabilitation financing (deferred loans at zero interest) of up to  $75,000 for rehabilitation of 1- to 4-unit owner-occupied  properties.  This program also funds all the costs for work write-ups, underwriting, construction monitoring and loan servicing for the entire housing rehabilitation program.  Up to 26 units will be assisted in FY 2019/2020 |
| **60** | **Project Name** | Emergency Home Repair (Reprogrammed CDBG) |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $239,271 |
| **Description** | Emergency home repairs for low/low-moderate income homeowners with income below 50% median income. Minimum loans $2,500. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Up to 30-35 low/moderate income households. |
| **Location Description** |  |
| **Planned Activities** | Emergency repair and rehabilitation financing (deferred loan) for up to 35 low/moderate income units in Oakland. Minimum loan of $2,500 and maximum of $15,000. Up to 35 units will be assisted in FY 2019/20. |
| **61** | **Project Name** | Lead Safe Housing Paint Program (REPROGRAM) |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $133,977 |
| **Description** | Grants for seniors, disabled and some families for exterior painting and lead hazard remediation. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 20 -45 senior and disabled homeowners with incomes at or below 50% AMI and homeowners with children under 6 years of age with incomes at or below 80% AMI. |
| **Location Description** | Citywide |
| **Planned Activities** | 45 units will be repainted after lead hazards are removed or contained in FY 2018/19.  45 units repainted and lead removal at an average cost of $9,500 per project |
| **62** | **Project Name** | DHCD/Access Improvement Program (Reprogram) |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $306,622 |
| **Description** | AIP makes units accessible to persons with disabilities by providing matching grants to property owners to make accessibility improvements to both rental property and property owned and occupied by disabled persons. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 20 low-moderate income households with disabilities. |
| **Location Description** | Citywide |
| **Planned Activities** | Oakland Housing & Community Development Department will provide grants for accessibility modifications to one- to four-unit properties where owners or tenants have disabilities. Goal is to complete accessibility modifications for 20-26 units. |
| **63** | **Project Name** | Homeownership Program (Reprogram) |
| **Target Area** |  |
| **Goals Supported** | Expansion of Ownership for 1st Time Homebuyers |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $151,702 |
| **Description** | Education, classes and workshops for first time homebuyers. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 500 |
| **Location Description** | CITYWIDE |
| **Planned Activities** | Offer monthly homebuyer-education classes to a total of 550 potential first-time homebuyers annually.  Increase attendance pull-through by applying enrollment technology and follow-up reminders. |
| **64** | **Project Name** | HOPWA 2014 CCC (REPROGRAM) |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing Homelessness |
| **Funding** | HOPWA: $57,913 |
| **Description** | ADDED outreach and supportive services in Contra Costa County using fund balance from HOPWA 2014. Said funding will further assist in meeting demands for HIV/AIDS supportive services and housing in Contra County portion of the Oakland EMSA. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** |  |
| **Location Description** |  |
| **Planned Activities** | <p align="LEFT">Funding will further assist in meeting demands for HIV/AIDS supportive services and housing in the Contra Costa County portion of the Oakland EMSA.</p> |
| **65** | **Project Name** | DEFREMERY PARK & RECREATION CENTER CAP IMPROVEMENT (REPROGRAM |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $160,451 |
| **Description** | West Oakland community with fun, safe, educational and recreational programs. The pool is used for variety of activities including: swim lessons for pre-school, youth and adults; practice space for local swim teams; water exercise; and recreational swimming. The center also features tennis courts, basketball courts, softball field, skate park, and a rentable space for meetings and weddings. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 300 |
| **Location Description** | CD District #3 - DeFremery Park and Recreation Center  1269 18th Street, Oakland, CA |
| **Planned Activities** | The improvements to be completed are as follows:   * Replace/repair roof; * Resurface locker room floors; * Repair/replace locker room benches; * Paint interior; * Repair/replace restroom partitions; * Add outlets to office area; repair spectator bleachers; and * Repair concrete beneath bleachers. |
| **66** | **Project Name** | REDWOOD HEIGHTS RECREATON CENTER (Reprogram) |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $52,288 |
| **Description** | Repairs to multipurpose room and furnace for the recreation center. OPW shall administer the Redwood Heights Recreation Center Improvements Project/Program to provide for the following capital improvements at the location specified herein: 3883 Aliso Ave, Oakland, CA 94619. The HUD CDBG Matrix Code for this project is 03F, and the relevant Services/Activity Title is Parks, Recreational Facilities. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 800 |
| **Location Description** | 3883 Aliso Ave, Oakland, CA 94619 |
| **Planned Activities** | Make needed improvements to multipurpose room floor (resurface) and replace two furnaces in the center. |
| **67** | **Project Name** | CARMEN FLORES AT JOSIE DE LA CRUZ (REPROGRAM) |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $150,000 |
| **Description** | Repairs exteriors and interiors Paved parking surface for staff and visitors to the Center; install a security gate in the rear of the parcel; replace the swing set; refresh the basketball courts; add additional lighting and security cameras; add outdoor fitness stations; purchase and install a storage shed, renovate the restrooms (including a new exterior door); paint the buildings interior and exterior; install new flooring in the multi-purpose room; and acquire an industrial capacity, energy efficient freezer, refrigerator and microwave. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | The Center serves 700-800 persons per week. It is estimated that the majority of the Center’s patrons are low-income. |
| **Location Description** | CD District #5 Carmen Flores at Josie de la Cruz Park  1637 Fruitvale Ave, Oakland, CA 94601 |
| **Planned Activities** | The proposed project will address issues in both the Park and  Recreation Center  Install a concrete pad for parking  Install a swing gate (manual) for vehicles and a pedestrian gate at East 17th Street entrance  Replace playground swing  Install additional light fixture to existing pole and wall pack lighting by the parking area Add an additional water fountain adjacent to the basketball courts  Refurbish basketball courts resurfacing basketball court and painting basketball backboards  Repaint the building’s exterior and touch up the interior  Relocate the water fountain by the toddler play area (i.e. tot lot)  Touch up paint in the interior of the building  Install new flooring throughout the Center  Install security cameras  Add storage room (min 5’ x 30’) on the north side of the building to be accessed from inside the Center’s multi-purpose room  Install eight new trash receptacles with concrete pads throughout the exterior areas Replace two broken slides and one broken ladder step in tot lot play area  Install new roof gutter  Interior restrooms: repair sinks and vanities and add new light fixture to improve lighting (women’s).  Replace six picnic tables (bench and table combination) |
| **68** | **Project Name** | ALLENDALE PARK |
| **Target Area** |  |
| **Goals Supported** | Seniors Youth Services |
| **Needs Addressed** | Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $32,000 |
| **Description** | To renovate the Center’s restrooms (new fixtures, partitions, doors, interior painting, and replacing exterior security doors. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | Serves 700-800 persons per week |
| **Location Description** | CD District #4 – Allendale Recreation Center  3711 Suter Street, Oakland, CA 94619 |
| **Planned Activities** | The improvements to be completed are as follows:  Interior lighting  Water fountains  Commercial kitchen equipment  Replace flooring  Sound insulation  Replace or repair leaky or inoperable windows] |
| **69** | **Project Name** | East Oakland Community Project/Crossroads Acquisition (03C) |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $350,000 |
| **Description** | Acquisition assistance of Crossroads homeless shelter and transitional housing facility, the first green multi-service emergency housing facility in Alameda County valued at $11million with a 125 bed emergency housing program serving singles families, people with HIV/AIDS, and people with substance abuse issues. Crossroads also provides life skills training, health care connections, mental health and substance abuse counseling, transitional housing, access to permanent housing and job/career counseling. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | East Oakland Community Project serves over 600 homeless persons annually at Crossroads. |
| **Location Description** | 7515 International Boulevard, Oakland, CA  94621 |
| **Planned Activities** | Assist East Oakland Community Project with cost to fully acquire property  for the continued used of the public building as a much needed shelter and transitional housing facility serving the homeless of Oakland and Alameda County. |
| **70** | **Project Name** | Bus Rapid Transit/Business Mitigation Assistance Program |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG: $1,000,000 |
| **Description** | Restore funds allocated in 2015/16 and 2016/17 to provided financial assistance to eligible businesses along the International Boulevard and San Pablo Corridors affected by the construction of the Business Rapid Transit System. |
| **Target Date** | 6/30/2020 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 10-20 BUSINESSES |
| **Location Description** | International Boulevard and San Pablo Corridors of Oakland, CA |
| **Planned Activities** | Provide financial assistance and technical assistance to small businesses affected by the construction work, maintaining Oakland businesses. |
| **71** | **Project Name** | CV-COVID-19 OAKLAND Housing Stabilization CDBG-CV1 |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock Prevention of Foreclosures and Stabilization of Ne Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Affordable Housing Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG-CV CARES Act Funding: $1,000,000 |
| **Description** | Eviction moratorium, outreach coordination, and rental assistance.  Education outreach campaign regarding eviction moratorium and other non-Rent Arbitration Program (RAP) tenant protection laws. Rent Assistance & Mortgage counseling & assistance for low income and senior homeowners. Legal support for African American and immigrant communities experiencing rental instability. Data analysis and support to identify and track affected communities. Allocate up to $1,000,000 to these activities. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 100 |
| **Location Description** | Citywide, targeting low- to moderate-income areas of East and West Oakland |
| **Planned Activities** |  |
| **72** | **Project Name** | CV-COVID-19 OAKLAND Affordable Housing Production-Special Needs CDBGCV1 |
| **Target Area** |  |
| **Goals Supported** | Expansion of the Supply of Affordable Rental |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG-CV CARES Act Funding: $3,500,000 |
| **Description** | Leverage permanent affordable housing strategies for special needs populations.  Permanent Supportive Housing/Low-to moderate-income projects for special needs populations  Short to long term affordable housing strategies for special needs populations.  Fund up to $3.5 million for these activities |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 60 low-to moderate-income families |
| **Location Description** | Citywide with target of services to low- to moderate-income areas of East and West Oakland |
| **Planned Activities** | Leverage  permanent affordable housing strategies for special needs populations.  Permanent Supportive Housing/Low-to moderate-income projects  Short to long term affordable housing strategies for special needs populations. |
| **73** | **Project Name** | CV-COVID-19 OAKLAND CDBGCV1 POLICY AND ADVOCACY CDBGCV1 |
| **Target Area** |  |
| **Goals Supported** | Expansion of the Supply of Affordable Rental Preservation of the Supply of Affordable Rental Ho Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs Prevention of Foreclosures and Stabilization of Ne Prevention/Reduction of Homelessness & Chronic Hom Economic Development |
| **Needs Addressed** | Affordable Housing Homelessness Economic Development Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG-CV CARES Act Funding: $250,000 |
| **Description** | Lead, coordinate and participate, when appropriate, local and regional responses to COVID 19 impacts for housing agency leaders. Fund up to $250,000 for these activities. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 200 |
| **Location Description** |  |
| **Planned Activities** | Lead coordinate and participate, when appropriate, local and regional response to housing agency leaders to prevent, prepare for and respond to COVID19. |
| **74** | **Project Name** | CV-COVID-19 OAKLAND housing Operations Support CDBG CV1 |
| **Target Area** |  |
| **Goals Supported** |  |
| **Needs Addressed** |  |
| **Funding** | CDBG-CV CARES Act Funding: $1,000,000 |
| **Description** | fund up to $1,000,000 for in operations support to provide short term cash flow to affordable housing operators and low- to moderate-income homeowners by:  Halting interest and loan payments for revolving loan participants as of April 1, 2019·  Suspending non-profit residual receipts; and  Leveraging working capital revolving loan funds for non profit service providers or affordable housing owners.  Operation support from Revolving Loan program and CDBG-CV or CDBG if necessary. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | Non Profit and Affordable Housing owners  Low- moderate-income homeowners |
| **Location Description** |  |
| **Planned Activities** | Provide up to $1,000,000 in operations support to provide short term cash flow to affordable housing operators and low- and moderate-income homeowners by:   * Halting interest and loan payments for revolving loan participants as of April 1, 2019 * Suspending non-profit residual receipts; and * Leveraging working capital revolving loan funds for non profit service providers or affordable housing owners. * Operation support from Revolving Loan program and CDBG-CV or CDBG if necessary. |
| **75** | **Project Name** | CV-COVID-19 OAKLAND Economic Development-Business Assistance CDBGCV1 |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG-CV CARES Act Funding: $1,000,000 |
| **Description** | Provide up to $2,500,000 in CARES Act CDBG funds to provided grants or loans to support new businesses or business expansion to create jobs and manufacture medical supplies necessary to respond to infectious disease. Provide assistance to avoid job loss caused by business closures related to social distancing by providing short term working capital assistance to small businesses to enable retention of jobs held by low- to moderate-income persons. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 75 businesses |
| **Location Description** | East Oakland  West Oakland |
| **Planned Activities** | Provide up to $2,500,000 in CARES Act CDBG funds to provided grants or loans to support new businesses or business expansion to create jobs and manufacture medical supplies necessary to respond to infectious disease.  Provide assistance to avoid job loss caused by business closures related to social distancing by providing short term working capital assistance to small businesses to enable retention of jobs held by low- to moderate-income persons. |
| **76** | **Project Name** | CV-COVID-19 OAKLAND Economic Development-Microenterprise Assistance CDBG CV1 |
| **Target Area** |  |
| **Goals Supported** | Economic Development |
| **Needs Addressed** | Economic Development |
| **Funding** | CDBG-CV CARES Act Funding: $500,000 |
| **Description** | Provide up to $500,000 to support the provision of technical assistance, grants, loans, and other financial assistance to establish, stabilize and expand micro enterprises that provide medical, food delivery, cleaning, and other services to support home health and quarantine. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 20 businesses |
| **Location Description** | East Oakland  West Oakland |
| **Planned Activities** | Provide up to $500,000 to support the provision of technical assistance, grants, loans, and other financial assistance to establish, stabilize and expand micro enterprises that provide medical, food delivery, cleaning, and other services to support home health and quarantine. |
| **77** | **Project Name** | BACK-UP Projects Public Facilities-HRMSC |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $350,000 |
| **Description** | This Substantial amendment provides up to $350,000 for homeless facility capital improvements with under utilized CDBG funds from 2019 and prior. Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 180 homeless |
| **Location Description** | Homeless Facility Capital Improvements at 559 16th Street, Oakland, CA 94612 |
| **Planned Activities** | Provided necessary capital improvements to Henry Robinson Multi Service Center Homeless Facility to provide housing and services in a safe and healthy environment.  Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. |
| **78** | **Project Name** | Back Up Projects-Housing |
| **Target Area** |  |
| **Goals Supported** | Improvement of Existing Housing Stock Supportive Housing for Seniors & Special Needs Prevention of Foreclosures and Stabilization of Ne |
| **Needs Addressed** | Affordable Housing |
| **Funding** | CDBG: $750,000 |
| **Description** | This first substantial amendment authorizes up to $750,000 to support Multi-Family Housing Rehabilitation and Acquisition of property to be rehabilitated for housing, from under-utilized CDBG funds from PY 2019. Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 10-20 |
| **Location Description** |  |
| **Planned Activities** | Utilize up to $750,000 CDBG funding  to support Multi-Family Housing Rehabilitation and Acquisition of property to be rehabilitated for housing, from under-utilized CDBG funds from PY 2019.  Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. |
| **79** | **Project Name** | Back Up Projects - Rental Assistance/Eviction Prevention Assistance |
| **Target Area** |  |
| **Goals Supported** | Prevention of Foreclosures and Stabilization of Ne Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Affordable Housing Comm Dev-Public Services & Facilities |
| **Funding** | CDBG: $250,000 |
| **Description** | This first amendment to the 2019/20 AAP authorizes Back Up Projects to be funded from under-utilized CDBG funds from PY 2019. Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. Up to $250,000 will be used for one-time or short term emergency payment on behalf of individuals or families, generally for the purpose of preventing homelessness. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 25 low- to moderate income households |
| **Location Description** | East Oakland  West Oakland  Citywide |
| **Planned Activities** | Back up Projects are pre approved per Oakland City Council Resolution 88135 to be funded from under-utilized CDBG funds from PY 2019 as CDBG balances are reconciled and become available for reprogramming.    Up to $250,000 will be used for one-time or short term emergency payment on behalf of individuals or families, generally for the purpose of preventing homelessness. |
| **80** | **Project Name** | Back Up Projects - Additional COVID Response Public Facilities |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD-CDBG Program Delivery |
| **Needs Addressed** | Comm Dev-Public Services & Facilities Comm Dev-Public Improvement & Infrastructure |
| **Funding** | CDBG: $1,500,000 |
| **Description** | The first substantial amendment to the 2019/20 AAP authorizes pre-approved Back Up Projects to be funded from under-utilized CDBG funds from PY 2019. Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. Up to $1.5 million is approved for COVID response for Public Facilities in |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | low- to moderate-income residents of Oakland |
| **Location Description** | East Oakland  West Oakland  Citywide |
| **Planned Activities** | Construct a facility for testing, diagnosis, or treatment.  Rehabilitate a community facility to establish an infectious disease treatment clinic.  Acquire and rehabilitate, or construct, a group living facility that may be used to centralize patients undergoing treatment.  Rehabilitate a commercial building or closed school building to establish an infectious disease treatment clinic, e.g., by replacing the HVAC system.  Make interim improvements to private properties to enable an individual patient to remain quarantined on a temporary basis.  Acquire, and quickly rehabilitate (if necessary) a motel or hotel building to expand capacity of hospitals to accommodate isolation of patients during recovery. |
| **81** | **Project Name** | Back Up Project Additional COVID Response Public Services |
| **Target Area** |  |
| **Goals Supported** | Oakland HCD-CDBG Program Delivery Prevention/Reduction of Homelessness & Chronic Hom Seniors Youth Services |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities Neighborhood Stabilization and Code Enforcement |
| **Funding** | CDBG: $1,000,000 |
| **Description** | The first substantial amendment to the 2019/20 AAP authorizes pre-approved Back Up Projects to be funded from under-utilized CDBG funds from PY 2019. Back up Projects are pre approved per Oakland City Council Resolution 88135 as CDBG balances are reconciled and become available for reprogramming. Up to $1,000,000 is approved for COVID response through public services. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | Low- to moderate-income residents of Oakland impacted by COVID 19 |
| **Location Description** | East Oakland  West Oakland  Citywide |
| **Planned Activities** | Carry out job training to expand the pool of health care workers and technicians that are available to treat disease within a community.  Provide testing, diagnosis or other services at a fixed or mobile location.  Increase the capacity and availability of targeted health services for infectious disease response within existing health facilities.  Provide equipment, supplies, and materials necessary to carry-out a public service.  Deliver meals on wheels to quarantined individuals or individuals |
| **82** | **Project Name** | CV-COVID-19 OAKLAND ESG CARES ACT (ESG CV - ALLOCATION 1) |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | ESG-CV: $2,275,917 |
| **Description** | ESG COVID funds will be used to support exit strategies (RRH) from COVID19 specific non congregate shelters, to supplement funding to existing shelters to support staffing and operations needs related to covid, and to support additional street outreach efforts to reach people who are highly vulnerable to covid-19. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** | homeless (Total unknown at this time - 300 -400) |
| **Location Description** | Citywide |
| **Planned Activities** | ESG Covid funds will be used to support exit strategies (RRH) from Covid specific non congregate shelters, to supplement funding to existing shelters to support staffing and operations needs related to COVID, and to support additional street outreach efforts to reach people who are highly vulnerable to covid-19. |
| **83** | **Project Name** | CV-COVID-19 OAKLAND HOPWA-CV |
| **Target Area** |  |
| **Goals Supported** | Supportive Housing for Seniors & Special Needs |
| **Needs Addressed** | Affordable Housing Homelessness Comm Dev-Public Services & Facilities |
| **Funding** | HOPWA-CV: $447,972 |
| **Description** | Alameda County Housing & Community Development (ACHCD) will administer the HOPWA CARES Act Alameda County portion of the Oakland EMSA under the HOPWA program to provide housing and support services for people living with HIV/AIDS (PLWA) and their family members. HOPWA CARES Act will funding provide Housing Assistance, Short-Term Rent Mortgage and Utility (STRMU) assistance and Information and Referral for PLWA.  Contra Costa County will administer the HOPWA CARES Act Contra Costa County portion of the Oakland EMSA under the HOPWA program to provide housing and support services Short-Term Rent Mortgage and Utility (STRMU) assistance and Housing Information Services for people living with HIV/AIDS and their family members. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 15-30 |
| **Location Description** | OAKLAND EMSA |
| **Planned Activities** | Provide HIV/AIDS housing, support services, STRMU, and information & Referrals to people living with HIV/AIDS, and their family members.  Per Second Substantial Amendment, update services  to include a rental assistance program for homeless people with HIV/AIDS to be able to transition out of the Operation Home Key motel rooms into permanent housing.  Services, housing and activities to prevent, prepare for and respond to COVID19 impacts for persons living with AIDS. Oakland EMSA under the HOPWA program to provide Information and Referral for PLWA, housing and support services for people living with HIV/AIDS and their family members; Housing Assistance, Short-Term Rent Mortgage and Utility (STRMU) assistance (Up to $122,467)  Rental Assistance to homeless people with HIV/AIDS that are transitioning to permanent housing, out of Operation Home key Motel Rooms (Up to $281,648)  Administration – $43,856 |
| **84** | **Project Name** | CV-COVID-19 OAKLAND ESG-CV2 (ROUND 2 CARES ACT ESG) |
| **Target Area** |  |
| **Goals Supported** | Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Homelessness |
| **Funding** | ESG-CV2: $19,288,175 |
| **Description** | ESG-CV2 funds will be used to support Admin and Planning emergency shelter services and operations, hygiene (portable toilets and wash stations on the street), rapid rehousing, outreach, prevention, landlord incentives, and training. |
| **Target Date** |  |
| **Estimate the number and type of families that will benefit from the proposed activities** | 1500 homeless households |
| **Location Description** | Citywide |
| **Planned Activities** | ESG-CV2 funds will be used to support Admin and Planning emergency shelter services and operations, hygiene (portable toilets and wash stations on the street), rapid rehousing, outreach, prevention, landlord incentives, and training.  Increase of services, housing and resources to prevent, prepare for, and respond to COVID19 impacts among individuals and families who are homeless or receiving homeless assistance; and to support additional homeless assistance and homelessness prevention activities to mitigate the impacts of COVID-19. Administration and planning (Up to $1,900,000)  Emergency shelter services and operations (Up to $10,000,000)  Rapid Rehousing & Prevention Services (Up to $11,000,000)  Landlord incentives, and training. (Up to $200,000)  Hygiene (portable toilets and wash stations on the street) (Up to $1,500,000)  Outreach  (Up to $500,000) |
| **85** | **Project Name** | CV-COVID-19 OAKLAND CDBG-CV3 HOUSING RELATED SERVICES |
| **Target Area** |  |
| **Goals Supported** | Expansion of the Supply of Affordable Rental Prevention/Reduction of Homelessness & Chronic Hom |
| **Needs Addressed** | Affordable Housing Comm Dev-Public Services & Facilities |
| **Funding** | CDBG-CV3: $3,712,594 |
| **Description** | Use of CDBG-CV3 funds are for the purposes of mitigating COVID impacts through housing and housing related services for those households whose characteristics are known to put them at higher risk of transmission of coronavirus or higher risk of eviction due to likely limited means to sustain a long-term economic disruption. |
| **Target Date** | 6/30/2021 |
| **Estimate the number and type of families that will benefit from the proposed activities** | 300 |
| **Location Description** | East Oakland, West Oakland and Citywide. |
| **Planned Activities** | Housing Stabilization activities; Affordable Housing Operations Support, Supportive and Homeless Housing, and Policy & Advocacy; each, in relation to the housing activities to prepare for, prevent and respond to COVID19 impacts to households most at risk for transmission and risk of eviction.  **Housing Stabilization(Up to $1million)**  Housing Stabilization activities; Affordable Housing Operations Support, Supportive and Homeless Housing, and Policy & Advocacy; each, in relation to the housing activities to prepare for, prevent and respond to COVID19 impacts to households most at risk for transmission and risk of eviction.  **Acquisition and Rehabilitation of Affordable Housing** **(Up to $1.5 million)**  Acquisition of property to be rehabilitated for housing.  **Affordable Housing Operations Support (Up to $1 million)**  Non-profit affordable housing providers, working capital, resident services.  **Production & Preservation of Affordable Housing (Up to $1.5 million)**  Leverage permanent affordable housing strategies. Permanent Supportive Housing/Low-to moderate income projects for people experiencing homelessness and in need of supportive services; Short to long term affordable housing strategies for people with special needs  **Other CDBG Activities currently identified by HUD as eligible and future HUD determinations of “CDBG Eligible Activities to Support Corona Virus and Other Infectious Disease Response” (Up to $500,000)**  <https://files.hudexchange.info/resources/documents/Quick-Guide-CDBG-Infectious-Disease-Response.pdf>  **Grant Administration & Planning (Up to $742,518)**  Grant administration, lead, coordinate and participate, local and regional response for response for preparation for , prevention of and response to COVID 19. |

## AP-50 Geographic Distribution – 91.220(f)

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Not less

Not less than 70% of CDBG funding is allocated to benefit low/moderate areas in the following seven Oakland CD Districts for 2019/2020.  HOME and ESG funding benefit these same areas.

CDBG funds benefit the CD Districts in the following approximate percentages:

District 1/North Oakland 7.3%

District 2/Eastlake/San Antonio/Chinatown 17.9%

District 3/Western Oakland $15.8%

District 4/Central Oakland 8.3%

District 5/Fruitavale/San Antonio 19.3%

District 6/Central East Oakland 15.9%

District 7/Elmhurst 15.5%

The distribution of HOPWA assistance is not Oakland-specific.  Oakland HOPWA assistance benefits persons living with AIDS (PLWA) in Alameda and Contra Costa Counties.  The distribution of assistance is based on the latest AIDS Epidemiology Reports of PLWA in each county resulting in a 73% (Alameda County) and 27% (Contra Costa County) split HOPWA benefit to the two Counties.   Alameda County is a project sponsor to the City of Oakland for the Housing Opportunities for Persons with HIV/AIDS (HOPWA) program. Alameda County’s HOPWA entitlement area is the entire County. Low-income census tracts can be found throughout the County. Contra Costa County is a project sponsor to the City of Oakland for the Housing Opportunities for Persons with HIV/AIDS (HOPWA) program. Contra Costa County’s HOPWA entitlement area is the entire County. Low-income census tracts can be found throughout the County; however, many communities in west and east Contra Costa County, such as Richmond, San Pablo, North Richmond, Tara Hills, Bay View, and Bay Point all have a concentration of minority populations (more than 78.3% of the population) that are also in low/moderate income census tracts.

Distribution of CARES Act CDBG (CDBG-CV) will be Citywide, based on level of response, prevention, and preparation needed to the areas most impacted by COVID19, with target services to low- to moderate-income areas of East and West Oakland.

**Geographic Distribution**

| **Target Area** | **Percentage of Funds** |
| --- | --- |
|  |  |

Table 4 - Geographic Distribution

**Rationale for the priorities for allocating investments geographically**

The rationale is to utilize the CPD funding to reach the most needy communities in Oakland to develop viable communities in these areas by providing decent and affordable housing, a suitable living environment, public services, youth and senior activities, crime prevention, and opportunities to expand economic opportunities.

The distribution of HOPWA assistance is not Oakland-specific.  Oakland HOPWA assistance benefits persons living with AIDS (PLWA) in Alameda and Contra Costa Counties.  The distribution of assistance is based on the latest AIDS Epidemiology Reports of PLWA in each county resulting in a 73% (Alameda County) and 27% (Contra Costa County) split HOPWA benefit to the two Counties.   Alameda County is a project sponsor to the City of Oakland for the Housing Opportunities for Persons with HIV/AIDS (HOPWA) program. Alameda County’s HOPWA entitlement area is the entire County. Low-income census tracts can be found throughout the County. Contra Costa County is a project sponsor to the City of Oakland for the Housing Opportunities for Persons with HIV/AIDS (HOPWA) program. Contra Costa County’s HOPWA entitlement area is the entire County. Low-income census tracts can be found throughout the County; however, many communities in west and east Contra Costa County, such as Richmond, San Pablo, North Richmond, Tara Hills, Bay View, and Bay Point all have a concentration of minority populations (more than 78.3% of the population) that are also in low/mod-income census tracts.

**Discussion**

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

**Introduction**

This section describes the Affordable Housing Planned Actions and Homeless Planned Actions for FY 2019/20 A list of "affordable housing" and "homeless" activities, by name and location; description of activity; categories of residents to be assisted; funding programs and resources to be used; and one year goals is provided in the appendix of this Annual Action Plan for fiscal 2019/2020.

**Key objectives include:**

Expansion of the Supply of Affordable Rental Housing

Preservation of the Supply of Affordable Rental Housing

Expansion of the Supply of Affordable Ownership Housing

Expansion of Ownership Opportunities for First-Time Homebuyers

Improvement of the Existing Housing Stock

Provision of Rental Assistance for Extremely and Very Low Income Families

Provision of Supportive Housing for Seniors and Persons with Special Needs

Prevention of Foreclosures and Stabilization of Neighborhoods

Removal of Impediments to Fair Housing

Prevention and Reduction of Homelessness and Elimination of Chronic Homelessness

| **One Year Goals for the Number of Households to be Supported** | |
| --- | --- |
| Homeless | 612 |
| Non-Homeless | 50 |
| Special-Needs | 826 |
| Total | 1,488 |

Table 6 - One Year Goals for Affordable Housing by Support Requirement

| **One Year Goals for the Number of Households Supported Through** | |
| --- | --- |
| Rental Assistance | 135 |
| The Production of New Units | 21 |
| Rehab of Existing Units | 189 |
| Acquisition of Existing Units | 2 |
| Total | 347 |

Table 7 - One Year Goals for Affordable Housing by Support Type

**Discussion**

Detailed one-year goals for Affordable Housing Planned Actions, Special Needs Planned Actions and Homeless Planned Activities are provided in Appendix of this report in the “Housing Planned Activities Table” for CDBG, HOME, HOPWA, ESG and other funding sources secured by the City for these purposes.

## AP-60 Public Housing – 91.220(h)

**Introduction**

Oakland Housing Authority (OHA) was selected to participate in the Moving to Work (MTW) Demonstration program in 2001 and is one of 39 public housing authorities in the nation, out of approximately 3,400, participating in the MTW program. OHA executed its first MTW agreement with HUD in March of 2004. Initially, OHA executed a seven-year agreement, which would have expired on June 30, 2011. However, OHA and HUD signed the Amended and Restated Moving to Work Agreement, which extended OHA’s participation in the MTW demonstration through June 30, 2018. In December 2015, Congress authorized the extension of the MTW agreements of the 39 agencies to terminate in year 2028. This extension allows OHA to continue its localized housing programs and to continue to implement various innovations that remove barriers to housing for over 16,000 households.

 Originally authorized under the Omnibus Consolidated Recessions and Appropriations Act of 1996, the MTW Demonstration program waives certain provisions of the Housing Act of 1937 and HUD’s implementing requirements and regulations. In addition, using MTW authority, OHA may combine funding from several HUD programs into a Single Fund Budget with full flexibility. The MTW program provides a unique opportunity for housing authorities to explore and test new and innovative methods of delivering housing and supportive services to low-income residents. The Authority may use MTW funds in the Single Fund Budget for approved eligible MTW activities including operating subsidy, capital improvements, acquisition and new construction, and resident services. In addition, OHA’s agreement allows the MTW funds to be used outside of the traditional Public Housing and Section 8 programs to support local housing activities. The Oakland Housing Authority has renamed the MTW program *“Making Transitions Work”*in order to better reflect the potential of the demonstration program in Oakland.

 The United States Congress established the following three statutory goals when it approved the MTW Demonstration program:   Reduce costs and achieve greater cost effectiveness in Federal expenditures; Give incentives to families with children whose heads of household are either working, seeking work, or are participating in job training, educational or other programs, that assist in obtaining employment and becoming economically self-sufficient; and  Ø Increase housing choices for low income families.

OHA  is  obligated  to  annually achieve  through  its  programs  and  activities,   statutory  requirements.  Many  of  OHA’s  MTW  initiatives  meet  more than one of  the statutory goals  and the discussion  of  these  goals  and the various  strategies  OHA  will  use to meet  them  and stabilize housing  for  over  35,000  people in  Oakland.

See Statutory Requirements on page 4 of the MTW Plan at:  https://documentcloud.adobe.com/link/track?uri=urn%3Aaaid%3Ascds%3AUS%3Af1a63cee-f5a3-4935-9392-447653bebf54

**Actions planned during the next year to address the needs to public housing**

OHA does not anticipate adding any new public housing units in FY 2019/20.  In July  2018,  the Department  approved an application to dispose of  253 units in  three  senior  sites.

OHA  seeks  to  preserve  the  units  and  resolve  longstanding issues  related  to chronic  funding decreases  in  the public  housing  program,  and  the resulting  impact  of  deferred maintenance over  many  decades.   OHA is  currently  working with the owners  of  six  mixed-finance sites  to pursue a conversion of  261 units of public  housing  to Project-Based  Vouchers  (PBV)  under  the Rental  Assistance Demonstration (RAD)  program,  with a target  date for  conversion at  the  end of  calendar year  2019.

The  conversion of  these units  through  RAD  to project based  subsidy  provides  a  more  stable  funding  platform  that  will  facilitate  future refinancing  or  re-syndication  transactions,  resulting  in greater  funding  availability  for capital  improvements.    It  will  also  streamline  the  operations  and  management  of  these properties  by  simplifying  the  compliance  and  reporting  requirements  by  reducing  the number  of  operating  subsidy  sources.

 In FY  2020,  OHA  plans  to  add  approximately  an additional  936  Project-Based vouchers (PBVs)  through  a variety  of  strategies.

 OHA  continues  to  award  Project  Based Vouchers  through  the  City  of  Oakland Notice  of Funding  Availability  (NOFA)  and the County  of  Alameda Measure A1 Housing Development  Programs  NOFA; adding an  additional  936  PBV  units  to  OHA’s  total allocation  of  4,976  PBV  assisted  units  (approximately  39  percent  of  the  voucher portfolio).   With additional  conditional  awards  and  pending  projects  in  the pipeline,  the total PBVs  are projected  to  be  5,208 (40% MTW voucher  pool).

In  the  public  housing  program,  occupancy  is  projected  to  remain  close  to  98%,  although the portfolio will  be going  through  both Section 18 Disposition and  RAD  conversion (discussed above)  during  the  fiscal  year  that  could impact  the calculation.   OHA  plans  to complete  the  rehabilitation  of  the three Section 18 Disposition sites  with as  little disruption to residents  as  possible but  intends  to conduct  any  necessary  temporary  moves  in accordance  with the Uniform  Relocation Act  (URA).

 For more details on the OHA fy 2020  MTW Plan, go to: https://documentcloud.adobe.com/link/track?uri=urn%3Aaaid%3Ascds%3AUS%3Af1a63cee-f5a3-4935-9392-447653bebf54

**Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The OHA Resident Advisory Board (RAB) was created as a resident organization that represents the interests of residents at large and participates in the annual planning process. The first RAB was recruited, nominated and trained during the 1999-2000 fiscal year and since that time the RAB has met regularly and continues to provide valuable input to OHA's Annual Plan and HUD reports, as well as other issues that have impacted the agency over the years. The RAB is actively engaged in several projects, including providing editorial oversight of the OUR Voice newsletter developing and staffing their city-wide Resident Leadership Center.

 The current RAB's work focuses on health and wellness, education, public safety, and civic engagement. The RAB meets monthly and is open to all interested residents.  The RAB mission isto ensure that Public Housing Residents and Section 8 Participants of the OHA actively participate in the decision-making process regarding OHA policies and procedures, are actively engaged in their community and are building leadership skills.

 Eligible residents must be nominated by an OHA staff and are then submitted to the Board of Commissioners for official appointment. Nominations to the RAB are made from a variety of departments and OHA residents. All nominations are forwarded to the Executive Office where the list is reviewed for final consideration. New members are identified from resident interest and from participants in leadership programs including Parent Cafes, OHA Resident Leadership programs, the OHA Volunteer Program and the Family Self Sufficiency (FSS) program.

 Leadership Development Activities include:  Education Ambassador Program, Resident Leadership Center,  and Homeownership Program,   See discussion section below for further details regarding these activities.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

n/a

**Discussion**

**Leadership Development Activities**

**Education Ambassador Program** - provides opportunities for residents to serve as leaders within the local school system. The participating parents serve at seven partner schools, select throughout the district that pilot our attendance improvement and parent involvement efforts. The Education Ambassadors work in partnership with OHA staff and the principals at partner school sites to identify tasks and projects that meaningfully contribute to the entire school community, with an emphasis on increasing attendance for those struggling with chronic absenteeism. Education Ambassadors are role models who exhibit “good neighbor” qualities in support of the full-service community school model.

**Resident Leadership Center** - Available to OHA residents who have completed the Neighborhood Leadership Institute and to Resident Advisory Board Members, this innovative space provides our Resident Leaders a place and resource to work to create positive changes within the City of Oakland. Developed by and for our resident leaders who work on civic engagement activities, these leaders have access to state of the art facilities to conduct meetings or training, participate in workshops, access computers, and obtain office support for various projects in this professional office setting.  Staffed by Resident Leaders, the center will also be a place that nurtures community empowerment and local initiatives to create an inclusive, healthy community for all.

**Homeownership Program**

The Homeownership Program is offered to eligible Oakland Housing Authority (OHA) residents and allows participants to have their housing subsidy applied towards a monthly mortgage payment, after a home is purchased.  Residents who wish to join the program must meet certain eligibility requirements and when deemed eligible they are required to attend a homeownership orientation and education course in order to prepare for homeownership.  Participants select homes

for purchase and secure their own mortgage financing through a lender and OHA provides assistance to help improve credit scores and support refinancing of existing loans within the homeownership program.  Since inception the program has supported the purchase of 113 homes.

## AP-65 Homeless and Other Special Needs Activities – 91.220(i)

**Introduction**

The City plans to assist approximately 612 persons with access to permanent housing through rapid rehousing (financial assistance such as security deposits), temporary shelter, outreach, homeless encampment services and/or other support services to individuals experiencing homelessness.

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Through the City's Homeless Mobile Outreach Program (HMOP), the homeless living in homeless encampments will be priority with regard to outreach to unsheltered persons.  The HMOP is designed to increase the safety of those living in homeless encampments and to direct them to necessary services to be appropriately assessed and further directed towards permanent supportive housing options.  City plans to provide intense outreach services to not less than 600 unsheltered persons.

**Addressing the emergency shelter and transitional housing needs of homeless persons**

The City of Oakland has implemented several strategies to address unsheltered homeless individuals living in encampments. In FY 19/20 these will include included health and safety measures in the form of regular garbage pickup, portable restrooms (porta-potties), the placement of K-rails to protect encampments, and intensified street based Housing Navigation Services and Outreach Services.  In addition, in FY 19/20 the City will continue to operate several Outdoor Interim Housing

Programs (Community Cabins) each serving up to 40 people per site and targeting people who had been living in large encampments adjacent to the Community Cabin sites.

ESG funds and funds secured as match are targeted towards assisting literally homeless individuals and families move to permanent and independent housing.  At least 612 people will receive these services.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Oakland has implemented several strategies to address unsheltered homeless individuals living in encampments. In FY 19/20 these will include included health and safety measures in the form of regular garbage pickup, portable restrooms (porta-potties), the placement of K-rails to protect encampments, and intensified street based Housing Navigation Services and Outreach Services.  In addition, in FY 19/20 the City will continue to operate several Outdoor Interim Housing

Programs (Community Cabins) each serving up to 40 people per site and targeting people who had been living in large encampments adjacent to the Community Cabin sites.

ESG funds and funds secured as match are targeted towards assisting literally homeless individuals and families move to permanent and independent housing.  At least 612 people will receive these services.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Oakland, Oakland Partners, and Alameda County continue to review and modify when appropriate its comprehensive county-wide discharge policy and protocols to reduce or eliminate the release of people from public institutions to the streets or the homeless service system. Oakland Permanent Access to Housing strategy (PATH) identified the development of discharge planning policies and protocols as the lynchpin of a comprehensive homeless prevention strategy.

Everyone Home, The Alameda County HUD Continuum of Care (CoC), is working with a number of publicly funded institutions of care to ensure that persons are not discharged into homelessness.  The realignment housing program has housing specialist working with persons in the County jail on their housing needs prior to their released date and is funded by probation to rapidly rehouse those who could become homeless.   It also participated actively in the Youth Transitions Planning partnership funded by Health and Human Services (HHS) to ensure that no transition age youth aging out of foster care exits to homelessness.  The partnership works to coordinate the foster care and McKinney funded housing resources to ensure no youth fall out of housing.

Primarily, through its member providers who serve Transition Age Youth (TAY), the CoC has worked with the County Department of Children and Family Services (DCSF) to maximize the opportunities afforded by the California Fostering Connections to Success Act (AB 12). The 2010 law funds multiple housing options to ensure that non-minor dependents and youth exiting foster care “maintain stable housing” including SLIPS, THP Plus, and THP Plus Foster Care. TAY are steered toward these programs before those funded by McKinney Vento.

The Alameda County Social Services Agency, Department of Children and Family Services and Probation Department work closely with the Court system and a robust community of providers to ensure that youth exiting foster care are not routinely discharged into homelessness. Key community partners include First Place for Youth, who developed scattered site, transition-in place housing for TAY which became the model for housing this population in implementing AB12 statewide. Other youth housing providers include East Oakland Community Project, Covenant House California, Abode Services, Bay Area Youth Center, Beyond Emancipation, and Fred Finch Youth Center.  Persons are not routinely discharged from health care facilities into homelessness, and the CoC has worked aggressively with a variety of health care institutions to reduce discharges into literal homelessness. In recent years, the County has established two medical respite programs for individuals being discharged from local hospitals. Several care transition initiatives with two of the area’s major hospitals have resulted in improved discharge planning efforts.

Individuals admitted to health care institutions as homeless are discharged to a variety of locations depending on a variety of factors. Locations include skilled nursing facilities, licensed residential care facilities, room and boards, medical respite programs, emergency hotels, family/friends, and others.

New in FY 18/19 and continuing into FY 19/20, the privately funded Keep Oakland Housed initiative provides legal representation, emergency financial assistance, and supportive services to households at risk of displacement and homelessness. This program is available to all Oakland residents that are experiencing a housing crisis who have a household income at or below 50% of the Area Median Income with priority to extremely low-income households. Legal representation is provided to tenants with an active eviction lawsuit.

**Discussion**

## AP-70 HOPWA Goals– 91.220 (l)(3)

| **One year goals for the number of households to be provided housing through the use of HOPWA for:** | |
| --- | --- |
|  | |
| Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family | 94 |
| Tenant-based rental assistance | 0 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds | 28 |
| Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds | 125 |
| Total | 247 |

## AP-75 Barriers to affordable housing – 91.220(j)

**Introduction:**

Over the past five years, the City has examined regulatory and other barriers in an on-going effort to streamline local processes for efficiency and remove regulations that unduly burden development.  As a result, the City has determined that most of the potential barriers identified by HUD do not exist in Oakland.  The City has undertaken a number of measures to facilitate and encourage affordable housing, including zoning and development standards designed to encourage development of multi-family housing in areas designated by the City’s Land Use and Transportation Element of the General Plan.  Further details may be found in the City’s Housing Element Report—see the following weblink:

http://www2.oaklandnet.com/oakca1/groups/ceda/documents/report/oak050615.pdf  

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The following actions will be undertaken to address some of the public policy barriers to affordable housing that were identified in the Five-Year Strategy:

The City of Oakland’s Strategic Planning Division will work to continue the implementation of work on the specific and area plan efforts:  the Broadway Valdez District Specific Plan, the Central Estuary Area Plan, the “Coliseum City” Area Specific Plan, the Harrison Street/Oakland Avenue Community Transportation Plan, the International Boulevard Transit Oriented Development

Project, the Lake Merritt Station Area Plan, and the West Oakland Specific Plan. The Strategic Planning Division is currently working on the Downtown Oakland Specific Plan. These planning efforts have or seek to establish new land use and urban design goals for each area. The ultimate result of all specific and area planning efforts is to streamline CEQA clearance for new development.

The City will continue to work to develop a broader community consensus on the need for affordable housing developments, in order to overcome problems of neighborhood resistance to affordable housing projects. City staff will continue to work on these issues with the Non-Profit Housing Association of Northern California (NPH) and East Bay Housing Organizations (EBHO).

Additionally, On May 3, 2016, the City Council adopted the Affordable Housing Impact Fees, Oakland Municipal Code (OMC) Chapter 15.72 (Ordinance No. 13365 C.M.S.), and the Transportation and Capital Improvements Impact Fees, OMC Chapter 15.74 (Ordinance No. 13366 C.M.S.). These Impact Fees went into effect for development projects submitting a building permit application on or after September 1, 2016. Previously, on July 30, 2002, the City Council adopted the Jobs/Housing Impact Fee, OMC Chapter 15.68 (Ordinance No. 12442 C.M.S.) and these Impact Fees went into effect for development projects submitting a building permit on or after July 1, 2005.

The City will continue its ongoing efforts to streamline its processes for the issuance of zoning and building permits, including the use of Accela, the City’s new planning software program launched in 2014 that is designed to make accessible permitting and development history, using an internet-based information and application system.

**Discussion:**

## AP-85 Other Actions – 91.220(k)

**Introduction:**

In addition to the programs and activities described on the prior sections of this plan, the City and other entities operating within Oakland intend to undertake a number of other actions to address housing needs and problems in Oakland. These include efforts to reduce the hazards of lead-based paint in housing; efforts to improve the physical condition and management of public housing, promote greater resident involvement in public housing management and create opportunities for homeownership by public housing residents; and modify or mitigate the impact of any public policies which act as barriers to public housing, improvements to the institutional delivery structure to address any gaps or weaknesses identified in the 2015-2020 Consolidated Plan.

**Actions planned to address obstacles to meeting underserved needs**

Department of Human Services  
The Human Services Department expanded its collaboration with the Oakland Housing Authority in FY 17/18 and this collaboration will extend into FY 2019/20 as well. The impact is expected to be more households exiting from transitional housing to permanent housing each year.

Since 1971, the City of Oakland has been designated as a public Community Action Agency charged with developing, implementing, and administering various anti-poverty programs for the low-income community. In November 2011, the California State Department of Community Services and Development (CSD) expanded the agency’s territory to include the surrounding

Alameda County, (excluding the City of Berkeley). The countywide Alameda County - Oakland Community Action Partnership (AC-OCAP)’s mission is to improve the community by creating pathways that lead to economic empowerment and prosperity. Through the annual community needs assessment and the biennial community action plan, the agency identifies opportunities to assist low-income families in becoming self-sufficient. The agency supports programing in the following strategic board-adopted focus areas: Job Training & Employment Placement to help low-income people, hard-to serve populations, and people with additional barriers build skills that lead to employment; Housing & Community Development opportunities that help low-income people access affordable housing, improve food security, build assets, and improve economic stability; Civic Engagement to increase public awareness and expand partnerships; Advocacy efforts that mobilize and empower low-income people and the community to take action; and Capacity Building that fosters and expands AC-OCAP's capacity to address and eradicate poverty.

Oakland Housing Authority:  The Oakland Housing Authority recognizes that from time to time, even the most responsible people face circumstances outside of their control and need a little additional help. In addition to providing housing assistance, OHA staff supports residents that face emergencies like a fire or other natural disaster, unintended job loss and health and wellness.  Other OHA actions to meet underserved needs everyday needs, computer & technology access, health & wellness services, local employment program, apprenticeship program, construction training, youth employment, workforce development, other economic/business development activities. living environment improvements and public housing options.  See the hard copy of the 2019/20 AAP for more details.

**Actions planned to foster and maintain affordable housing**

See attached affordable housing table and Section AP-85 of the hard copy Annual Action Plan.

OHA anticipates a $6.5 million-dollar FY 2019 Capital Fund Grant and DDTF allocation, which is included in the MTW Block Grant. Through use of its single fund flexibility, OHA projects spending approximately $76 million on capital projects using MTW funds. OHA will invest $25 million into three affordable housing new construction and acquisition/rehab projects .

OHA is continuing the planning and will begin implementation for a major rehabilitation of three large senior sites, Oak Grove North, Oak Grove South, and Harrison Tower.

**Actions planned to reduce lead-based paint hazards**

The City of Oakland’s Housing Rehabilitation Programs incorporate lead-safety measures guided by Federal Rules. The City also partners with the Alameda County Community Development Agency’s Healthy Homes Department (ACHHD) whose Partnerships for Affordable Lead-Safe Housing Program will address lead-based paint (LBP) hazards and increase access to housing without LBP hazards. The Program will make up to 140 pre-1978 units in Alameda County that house low-income families, most with children under six, lead-safe. Over 90 of these units are projected to be in the City. Funded by a combination of HUD and local funds, this program will also strengthen community capacity for addressing and incorporating lead safety compliance and healthy housing principles through presentations and training of contractors, agency staff, and community members. The ACHHD maintains a Lead-Safe Housing Listing at www.achhd.org that informs the renting community of housing units that have been made safe from LBP hazards. Oakland is one of four cities that participates with the County by providing funding for lead safety education and outreach to property owners. This program, administered by the ACHHD, provides property owner consultations, training, and other educational services to promote lead safe property maintenance and repair.

ACHHD will carry out focused outreach to high risk low-income families with young children through partners including City housing, code enforcement, housing assistance, and other departments along with community-based organizations serving Oakland residents.

Housing Rehabilitation: The City’s residential rehabilitation loan programs have included LBP hazard education within the initial phase of the loan application process, since 1992. The Rehabilitation Advisors who have direct advisory responsibility to the homeowner during the actual rehabilitation construction work have all received a minimum of 40 hours training in identification, testing and available remediation methodologies for lead paint hazards and must obtain California Department of Public Health Lead Supervisor Certification. Also, all Contractor agreements incorporate work descriptions to address compliance with lead paint regulations and safe work practices. Rehabilitation Advisors as part of project monitoring also verify compliance with Lead safe practices. All Home Maintenance Improvement Program projects receive a lead hazard risk assessment and rehabilitation work must pass lead hazard clearance upon completion

**Actions planned to reduce the number of poverty-level families**

OHA’s Community and Economic Development team that connects OHA residents to employment and training opportunities with our contracting businesses working on OHA development projects as well as other local businesses. The OHA Jobs Plus program connect residents to employment and training opportunities throughout Oakland including apprenticeship programs for Union trades.  OHA partners with several agencies to provide support with interviewing, wardrobe attire, resume building, construction training, budgeting and financial literacy, leadership, healthcare and continuing education.

 Through Section 3 compliance, OHA encourages contractors working on HUD funded projects to offer employment and training opportunities to low-income residents. OHA connects resident skilled laborers with the businesses contracted by OHA to build and develop OHA projects.

 Family Self Sufficiency (FSS) is an employment development program that helps participating residents establish savings accounts that can be used for any purpose. For FSS participants, income increases which would be paid in rent increases are redirected into a savings account that residents can access upon graduation from the program. Previous FSS graduates have used their savings accounts to launch new businesses, fund college educations, down payments for home purchases and to pay off debt.

OHA’s Education Initiative leverages key partnerships with the City of Oakland Mayor’s Office the Oakland Unified School District (OUSD), community-based organizations and other service providers with a focus on education.  Our programs and services are designed to increase school attendance, parent or caregiver engagement, academic achievement, and life skills development for youth who reside in OHA residential communities. Research, data and best practices indicate that these types of programs help support youth by preparing them for future academic and professional opportunities through the elimination of academic achievement barriers and by addressing critical needs as early as elementary school.

See Section AP-85 for additional details.

**Actions planned to develop institutional structure**

Attempt to overcome housing discrimination by encouraging financial institutions to participate in mortgage lending to low and moderate income individuals and in low and moderate income communities, largely through joint efforts by the City, the California Reinvestment Coalition, banking institutions and industry partners to promote existing lending programs and create new programs.

Continue to implement community reinvestment programs. The City will encourage private, for- profit lending and investment practices that meet the needs of all Oakland households and neighborhoods and discourage discrimination in lending and in the provision of insurance. One program is the City's Linked Banking Services Ordinance that requires the City to only deposit its funds with banks that are meeting their “fair share” of the City’s community credit needs, as determined by a bi-annual estimate of the citywide community credit demand. The City works with other jurisdictions and organizations to strengthen state legislation.

To overcome housing discrimination by landlords, the City will continue during the coming year to fund fair housing counseling and education agencies which counsel individuals and train landlords and tenants regarding their rights and responsibilities under the law.

Work with banks to make foreclosed properties available for acquisition/rehabilitation for the Federal Neighborhood Stabilization Program.

**Actions planned to enhance coordination between public and private housing and social service agencies**

Coordinating Resources

Improve processes between City Departments: Housing and Community Development and Planning, Building & Neighborhood Preservation to facilitate housing service delivery. As in the past, HCD will continue to streamline its internal and external processes to facilitate program utilization and department efficiency.

Continue to work with the Oakland Housing Authority to implement a program to “project base” Section 8 assistance (commitments would be tied to specific housing units) to facilitate preservation and rehabilitation of existing housing, including SRO hotels.

The Department of Housing & Community Development along with Department of Human Services continue in the effort of coordinating an “Oakland Pipeline Process” to bring together the

City, nonprofit housing developers, homeless service providers, and County Social Services Agencies, to further the implementation and progress of the City’s Permanent Access to Housing (PATH) Strategy. PATH provides a housing-first model to address homelessness through development and provision of permanent housing with supportive services as a principal strategy for addressing the needs of homeless families and individuals.

Capacity and Character of Non-profit Housing Organizations

Develop mechanisms to increase the capacity of non-profit affordable housing developers and actively encourage non-profit developers to take advantage of training programs offered by HUD and by various nonprofit intermediaries.

The City will consider continuing the use of HOME funding (CHDO Operating Support) to support non-profit capacity building, but may choose to reallocate these funds for housing development activities.

Encourage developers to increase the representation of low and moderate income persons in their decision-making processes and thereby to become eligible for receipt of HOME funds targeted to CHDO organizations.

Provide training and technical assistance as requested by homeless service/housing providers in rapid rehousing, homeless prevention, supportive housing, outreach and shelter.

**Discussion:**

# Program Specific Requirements

**AP-90 Program Specific Requirements – 91.220(l)(1,2,4)**

**Introduction:**

The City of Oakland expects to receive approximately $850,000 in revolving loan payments and loan fees.  Revolving loan funds collected above this amount will go into the City's Housing Rehabilitation program to allow for additional funding of loans or grants. 

**Community Development Block Grant Program (CDBG)**

**Reference 24 CFR 91.220(l)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

|  |  |
| --- | --- |
|  | |
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 850,000 |
| **Total Program Income:** | **850,000** |

**Other CDBG Requirements**

|  |  |
| --- | --- |
|  | |
| 1. The amount of urgent need activities | 0 |

|  |  |
| --- | --- |
|  |  |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 80.00% |

**HOME Investment Partnership Program (HOME)**

**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Tax Credit Financing, City of Oakland Affordable Housing Trust Fund (Funds currently being deposited into the AHTF: (1) Jobs/Housing Commercial Impact fee, (2) Former Redevelopment Agency "Boomerang Funds," and (3) a housing impact fee, ) California

Greenhouse Gas Reduction Fund's Affordable Housing and Sustainable Communities Program

Funds, California Housing and Community Development Department's Multi-Family Housing Program, Federal Home Loan Bank of San Francisco Affordable Housing Program, CA MHSA, HUD Project Based Section 8.

1. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Not applicable.  The City of Oakland no longer uses HOME funds for homebuyer activities.

1. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Not applicable.  The City will not use HOME funds for purchasing already regulated housing units.

1. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

Not applicable.  The City of Oakland will not use HOME funds to refinance existing debt secured by multi-family housing rehabilitation projects.

**Emergency Solutions Grant (ESG)**

**Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)
2. **1.** Written standards for ESG remain the same as in previous years and include:

Standard Policies and Procedures for evaluating individuals’ and families’ eligibility for assistance under the HEARTH Emergency Solutions Grant Single individuals may access ESG shelter and RRH services through one of three entry points:  211-Hotline, Housing Resource Centers, and Family Front Door described below.

* Starting in January 2018, the City began operating a Coordinated Entry System for Oakland singles. Individuals call 211 and are assessed for safety, literal homeless status and geographic location. Literally homeless adults are referred to one of two Oakland Housing Resource Centers (HRCs) located in the downtown area and in East Oakland. Through the HRCs and through street outreach, people are assessed, prioritized and matched to an intervention. Shelter for singles remains accessible outside of the Coordinated Entry System and can be accessed by calling 211 or by street outreach.
* Since November 2015, the City, in partnership with two nonprofit agencies has operated the Family Front Door (FFD), Coordinated Entry for Oakland families. For homeless families in Oakland, the FFD is the single entry point into the system. Families are screened for eligibility, assessed, prioritized and matched to an intervention.

1. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Alameda County launched its Coordinated Entry System in 2016. Core elements of the system include a common assessment tool used countywide, prioritization of people based on vulnerability factors, housing problem solving (diversion), the creation of regional by name lists, and matching clients to services using the prioritized by name list of each region.

Permanent Supportive Housing is matched using a countywide by name list.  Street based outreach and street based housing navigation services have been enhanced under Coordinated Entry to ensure that the highest need people in each region are connected with services.

All programs funded by CoC and ESG funds are participating in the Coordinated Entry System along with programs funded by various county and city funds. All participating homeless housing/service providers are connected through the Alameda County InHOUSE HMIS system, which allows providers to see the service connections for each client, and follow up on referrals.

All Continuum of Care and ESG funded agencies participate in HMIS and complete a standard intake and assessment that is required of nearly all programs in HMIS (except for high-volume programs such as street outreach).

1. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

HEARTH ESG funds are allocated in support of the City of Oakland Permanent Access To

Housing (PATH) Strategy, a companion to the Alameda County Everyone Home Plan. The Alameda Countywide EveryOne Home Plan is a roadmap for ending homelessness in the county. Oakland’s PATH Strategy is an Oakland-specific companion to EveryOne Home plan. EveryOne Home is a comprehensive plan for providing housing and supportive services to homeless people in Alameda County and to those people living with serious mental health illness and HIV/AIDS.

ESG funds are allocated through a Request For Proposals process every three years. Any nonprofit organization including community based organizations and faith based organizations are reviewed for eligibility and welcome to apply for these funds.

1. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The homeless participation requirement for planning and funding decisions is met through homeless participation in the EveryOne Home planning and general meetings.  EveryOne Home is the Alameda County Continuum of Care.

1. Describe performance standards for evaluating ESG.

Performance standards for each ESG recipient are monitored and evaluated monthly and annually to ensure that grant recipients are providing the contracted scope of services at the levels agreed upon and expended.  Monthly reports are submitted to the City.  Staff performs site visits at least annually to view services and compliance of record keeping.  All ESG funded recipients are evaluated based on City established and HUD established standards for ESG.

The initial Screening will determine:

1. If the combined household income is below 30% AMI
2. If the household has assets that exceed the programs asset limit
3. If the household’s living situation qualifies as either literally homeless

Households determined initially eligible will receive a full assessment of housing barriers and household resources. Households may be screened out at this point if 1) the household appears to have other resources or housing opportunities that can be accessed to avoid homelessness or become rehoused without program assistance, or 2) the household has very high or multiple barriers to rehousing and other more appropriate referrals or placements can be arranged.

### Procedures for Coordination Among Providers

Providers receiving ESG funding coordinate in many ways:

1. Shelters coordinate with the “211” referral line regularly regarding openings.
2. All participating homeless housing/service providers are connected through the Alameda County InHOUSE HMIS system, which allows providers to see the service connections for each client, and follow up on referrals.
3. All providers receiving ESG and other homelessness funding are participating in the City and County Coordinated Entry System.